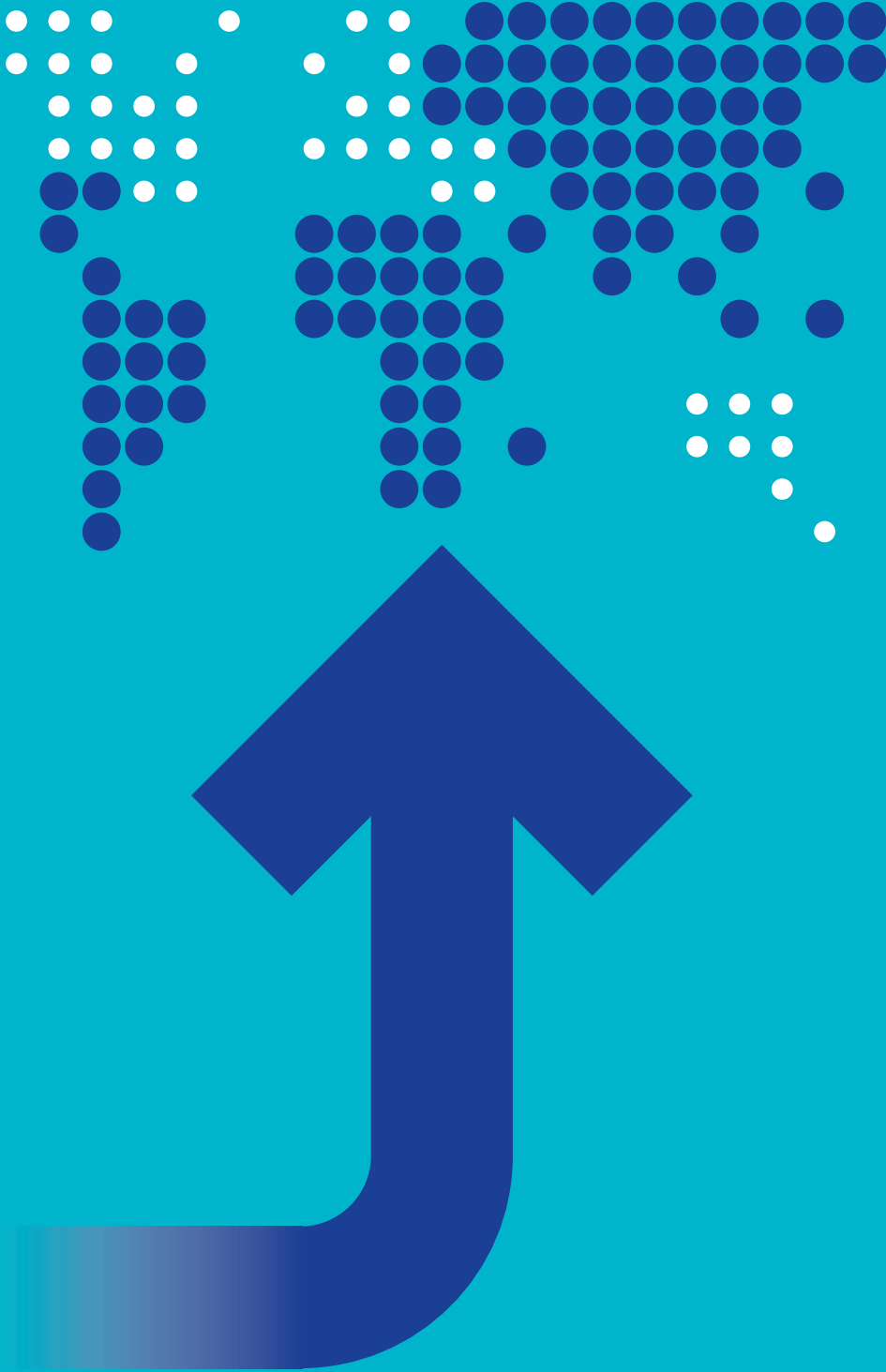

GLOBAL MEETING EMERGING MARKETS FORUM

Participants' Profiles

SEPTEMBER 25 – 27, 2011 AIRLIE CENTER, VIRGINIA, USA



**Emerging
Markets
Forum**

A nonprofit initiative of the Centennial Group

Bringing people together to
accelerate growth and
well-being in emerging markets

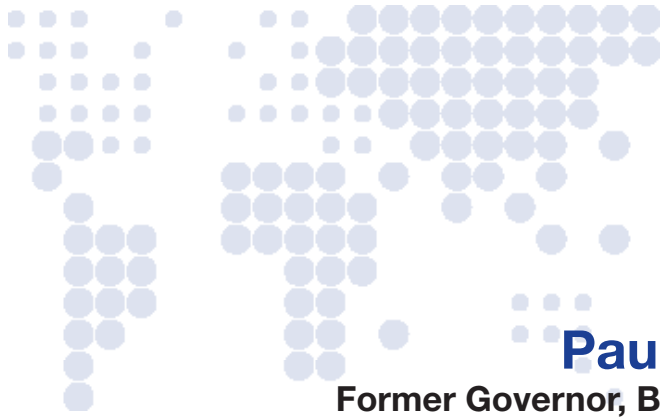


Sixth Global Meeting of the Emerging Markets Forum

September 25–27, 2011

Airlie Center, Virginia, USA

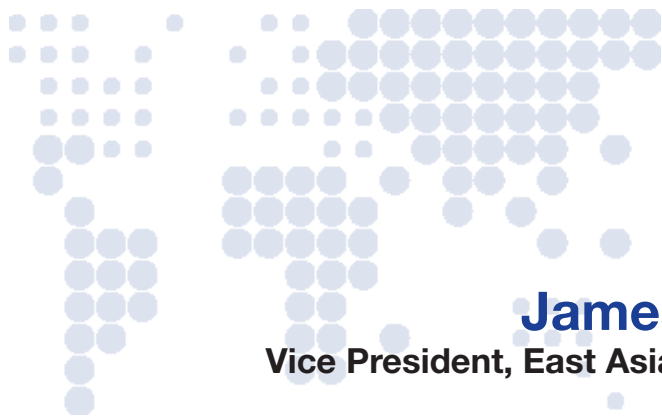
Participants' Profiles



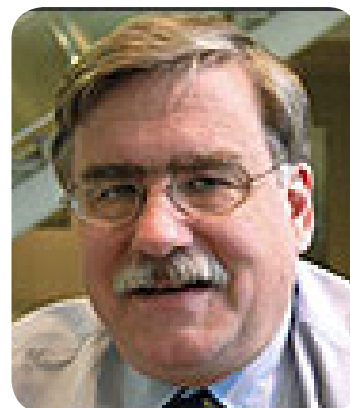
Paul Acquah
Former Governor, Bank of Ghana
Ghana



Dr. Paul A. Acquah was appointed Governor of the Bank of Ghana in October 2001. He is Chairman of the Bank's Monetary Policy Committee. Before joining the Bank of Ghana, Dr. Acquah was Deputy Director in the African Department of the International Monetary Fund (IMF) where he had a long and distinguished career after joining as an Economist. As Deputy Director of the African Department in the IMF, he exercised responsibility for, and general oversight of operational work on African countries, including policy advice and program design, and relations with international institutions, donors and creditors. As Leader of Fund negotiating missions to several African countries he handled several complex cases such as Cameroon, Congo (formerly Zaire), the Republic of the Congo, Gabon, Nigeria, Zambia and regional consultations with the BEAC (the Central Bank of the Central African States). Dr. Paul Acquah is the current Chairman of the Committee of Governors of Central Banks of ECOWAS Member States, and was awarded the Emerging Markets African Central Bank Governor of the year for 2005. He is also a Member of the Order of the Star of Ghana; an honour conferred on him in July 2007. Dr. Paul A. Acquah holds a B.Sc (Hon) in Economics at the University of Ghana, Legon, a Masters' Degree in Economics from Yale University, and a Ph.D in Economics from University of Pennsylvania's Graduate School of Economics.



James Adams
Vice President, East Asia and Pacific,
World Bank
United States



Jim Adams is Vice President of the East Asia and Pacific Region, at the World Bank. In this capacity, he has overall responsibility for World Bank operations in one of the world's most dynamic regions, covering more than a dozen states ranging from the world's most populous country—China—to the smallest and most remote Pacific Islands states.

Previously, Jim was Vice President and Head of Network, Operations Policy and Country Services, at the World Bank. In this capacity, he was responsible for operational policy development, procurement and financial management activities, relations with United Nations and nongovernmental organizations, and support to Regional staff working in all these areas.

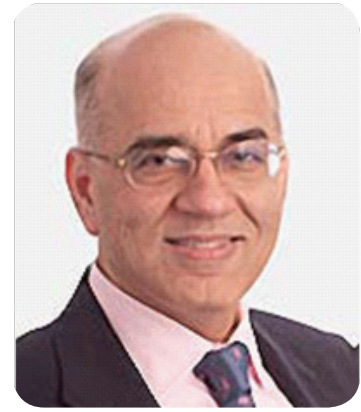
Since joining the Bank in 1974, he has held a variety of operational positions in East Asia, Latin America, and Sub-Saharan Africa, including as Country Director for Tanzania and Uganda, as Director for Operations Policy, and as a Division Chief of several departments.

Before joining the Bank, Jim worked as a loan officer for Merchants Bank, in Syracuse, NY, and with the General Agreement on Tariffs and Trade, in Geneva, Switzerland.

Jim studied at Colgate University, and holds an MPA from Princeton University.



Masood Ahmed
**Director, Middle East and
Central Asia Department,
International Monetary Fund (IMF)**
United States



Masood Ahmed has been Director of the Middle East and Central Asia Department since November 1, 2008. He obtained his graduate and post-graduate degrees in Economics from the London School of Economics, where he also served on the economics faculty. He is a national of Pakistan. Before taking up this position, Mr. Ahmed was the Director of the External Relations Department in the IMF since May 1, 2006. Between 2003–06, Mr. Ahmed served as Director General for Policy and International Development at the UK Government’s Department for International Development (DFID). Between 2000–03, Mr. Ahmed was Deputy Director in the IMF’s Policy Development and Review Department. In this role, he served as the senior staff focal point for taking forward the IMF’s policy work in support of low income member countries and its relationship with the World Bank and other development agencies. Between 1979 and 2000, Mr. Ahmed held a number of positions in the World Bank. He worked for about 10 years on programs and projects in a variety of countries and, for a further 10 years, on international economic policy relating to debt, aid effectiveness, trade and commodities, and global economic prospects. As Vice President for Poverty Reduction and Economic Management, Mr. Ahmed was the senior World Bank manager responsible for the development and operationalisation of the Poverty Reduction Strategy Paper approach as well as the HIPC Debt Initiative.

He also served concurrently for a year as Acting Vice President for Private Sector Development and Infrastructure.

Aleksis Aleksishvili
Chairman of the Board,
Policy and Management Consulting
Group (PMCG);
Former Minister of Finance
Georgia



Mr. Aleksis Aleksishvili is a chairman of Policy and Management Consulting Group, one of the leading consulting companies in Georgia. During his activity in private sector he took part in various projects and programs implemented in Central Asia and Caucasus Region.

Before moving to private sector Mr. Aleksishvili was a Minister of Finance of Georgia (2005–2007) and Minister of Economic Development of Georgia (2004–2005). The country's economic and fiscal policy management has been improved significantly under his strong leadership. During his service as a minister country's FDI has increased 4 times and grown from USD 0.5 billion to USD 2.1 billion. Also important institutional and fiscal reforms took place under his governance.

Due to economic and structural reforms that were carried out by his ministry, Georgia was placed at 18 (2007) from 132 (2004) in the World Bank's rankings and has been nominated as the world's number one reformer in 2006 and 2007. Moreover, in 2007, standard and poor's assigned the country B+ with Positive outlook, and Fitch Ratings—BB—with Stable outlook confirming resilience of the economy and thus its attractiveness for investors.

In 2005–2006 Mr. Aleksishvili was a chairman of UN Commission for Sustainable Development (UNCSD).

Mr. Aleksishvili holds MA in Public Finance and Management from Duke University (Durham, NC, USA) and a Masters degree in International Economic Relations from Tbilisi State University (Georgia).



Hiroto Arakawa
Senior Special Advisor,
Japan International
Cooperation Agency (JICA)
Japan



Mr. Hiroto Arakawa was appointed as Senior Special Advisor of JICA (Japan International Cooperation Agency) in October 2008 following distinguished careers at the Japan Bank for International Cooperation (JBIC) and the Overseas Economic Cooperation Fund (OECF). During Mr. Arakawa's time at these organizations, he worked in a variety of departments charged with handling ODA loan operations, planning and strategy, and research activities.

As Director General of JBIC's Development Assistance Strategy Department from 2003 to 2005, he supervised overall operational strategy for the organization's ODA portfolio. Later, he initiated various joint research projects with the World Bank and Asian Development Bank, first as Executive Director responsible for development partner collaboration at JBIC from 2005 to 2007, then as Executive Director of the JBIC Institute (JBICI) from 2007 to 2008. He has been a member of Global Agenda Council (Poverty and Economic Development), the World Economic Forum.



Jennifer Arencibia
Executive, Vice Presidency of
Development Strategies and
Public Policies, CAF
Venezuela



Jennifer Arencibia is an economist of the Vice-presidency for Development Strategies and Public Policy at the Corporación Andina de Fomento (CAF). Her currently role is to analyze the international economy. Previously, she served as a research assistant at CAF.

She holds a Master of Public Policy degree (2008) from the Institute for Administrative Studies (IESA) and graduated from Universidad Católica Andrés Bello (Venezuela) with an undergraduate degree in Economics.



Mahmood Ayub
**Former Director, Central Asia
Region, United Nations
Development Programme (UNDP)**
Pakistan



Prior to joining the UNDP, Dr. Ayub served for almost 30 years in various capacities at the World Bank. His last assignment was as the Director of Strategy and Operations for Africa. At the World Bank, he worked in the research and strategy departments of the World Bank, but has also worked many years in operations, including serving as the World Bank's representative in Egypt and Bolivia. Dr. Ayub is serving as the UN Resident Coordinator and UNDP Resident Representative for Turkey since September 2006. Dr. Ayub received his Ph.D in Economics from Yale University, United States 1977 and a B.A. (Hons) in Economics from Manchester University, England 1972. His research interest is in macroeconomic policy, private sector development, trade and capacity development issues. He has published widely on economic development issues. He speaks English, French, Spanish, Farsi, Arabic (not fluent), Urdu and Pashto (mother tongue).



Shaukat Aziz
Former Prime Minister
Pakistan



His Excellency Mr. Shaukat Aziz was elected as Prime Minister of Pakistan and served from 2004–2007, following five years as Finance Minister from 1999.

Mr. Aziz was the first Prime Minister of Pakistan to complete a full term in office. Mr. Aziz restored his country's credibility at home and abroad and is renowned for his strategic approach, structural reforms, transparency and ability to focus on what is best, not simply what is politically expedient. His policies were based on the principals of liberalization, deregulation and privatization, accompanied by strong regulatory oversight. Mr. Aziz's tenor was marked by high economic growth, increase in per capita income, reduction in poverty, an upsurge in investments and improved debt and economic indicators.

After graduating from Gordon College, Rawalpindi in 1967, Mr. Aziz gained a MBA degree from the Institute of Business Administration, University of Karachi. An internship at Citibank marked the beginning of a 30 year career in global finance, encompassing roles in Pakistan, Greece, United States, United Kingdom, Malaysia, Philippines, Jordan, Saudi Arabia and Singapore. As Executive Vice President, he held several senior management positions in Citibank including head of institutional banking for Central Eastern Europe, the Middle East and Africa and later for Asia Pacific, followed by Chief Executive of the banks global wealth management business.

He became Finance Minister in 1999 and was named "Finance Minister of the year" for 2001 by Euro Money and The Bankers magazine. As Prime Minister, Mr. Aziz co chaired the UN Secretary Generals Committee to promote reform and coherence at the United Nations. As recognition of his services to Pakistan, he was awarded an Honorary Doctor of Laws by his Alma Mater, The Institute of Business Administration, University of Karachi, Pakistan.

Having presided over impressive economic growth in his country, Mr. Aziz offers an expert view and is a frequent speaker on the challenges facing the world including structural reforms, diplomacy, geopolitics and security. Mr. Aziz is a member of several boards and advisory boards of various commercial and non-profit entities around the world.



Hendrik Barkeling
**Director, Office of Former Federal
President Horst Koehler**
Germany



- 1993–1994 Military service at the Federal Armed Forces
- 1994–2000 Studied History, Latin Philology and Law in Münster/Germany and Salamanca/Spain
- 2000 Joined Foreign Service
Diplomatic training
- 2001–2004 First Secretary for Public and Cultural Affairs, German Embassy, Jakarta/Indonesia
- 2004–2005 Task Force for Humanitarian Aid, Federal Foreign Office, Berlin/Germany
- 2005–2010 Personal Assistant to the President of the Federal Republic of Germany, Prof. Dr. Horst Köhler
Berlin/Germany
- Since 2010 Director of the Office of former Federal President Horst Köhler
Berlin/Germany



Erik Bethel
Managing Partner, SinoLatin Capital
China



Mr. Bethel has 15 years experience in the investment banking and private equity industries in Latin America and China. Before co-founding SinoLatin Capital, Mr. Bethel worked for ChinaVest, the oldest private equity fund in Mainland China. Prior to this, he worked in the Latin American private equity, mergers and acquisitions and corporate finance groups at Morgan Stanley, J.P. Morgan Partners, Emerging Markets Partnership, and Compass Point Capital Partners.

His US\$4 billion worth of transaction experience in Latin America spans the forestry, mining infrastructure sectors. Selected transactions include those for Celulosa Arauco (forestry), Companhia Siderurgica de Tubarao-CST (steel), Kansas City de Mexico-TFM (rail), Bachoco (agribusiness), TMM (shipping), and Gruma (food), among others. Mr. Bethel graduated with distinction from the United States Naval Academy, Annapolis with a B.S. in Economics and a B.S. in Political Science. He also received an MBA from The Wharton School of Business.

He speaks fluent Spanish, Portuguese, English and conversational Mandarin. He resides in Shanghai with his wife and two children.



Hu Biliang
Dean & Professor of Economics,
Beijing Normal University
China



Biliang Hu is now a Professor of Economics at Beijing Normal University and the Dean of School of Economics and Resource Management of the University in China. Before his professorship, he co-founded a Delaware-based IT offshore outsourcing company—DoubleBridge Technologies Inc.; before that, he was the chief China economist of SG Securities Asia, as well as the chief representative of the company in Beijing for four years; Before his investment bank experience, he worked with the World Bank Beijing Office as an economist for three years. He also taught Economics of Development in the Chinese Academy of Social Sciences for some years.

His latest publications include *Informal Institutions and Rural Development in China*, London and New York: Routledge, 2007 and *A Village Economy in Central Thailand: Testing Chayanov's Model*, Bangkok: Thai Watana Panich Press, 2007. His works won twice *Sun Yefang Economic Prize* which is the highest economics research award in China, and he also won *Zhang Peigang Development Economics Award* in 2009.

He received his Doctorate of Economics from the School of Economics and Management, Witten/Herdecke University in Germany, and he conducted a two and half year post-doc research program in Harvard Kennedy School. His main academic interests are development economics, institutional economics and Chinese macroeconomic analysis.

Maria Eugenia Brizuela de Avila

**Former President, Banco Salvadoreño;
Corporate Sustainability Regional Director,
HSBC Latin America
El Salvador**



María Eugenia Brizuela de Ávila took charge of the Presidency of Banco Salvadoreño the 11th of August of 2004. She was born the 30th of October of 1956 in San Salvador, El Salvador. Married to Ricardo Antonio Ávila Araujo, with whom she has three children: Jose Ricardo, Leonor Eugenia and Roberto Antonio. She studied at the American School of El Salvador, where she graduated from high school.

In 1974, she studied the French Language in Geneva University located in Switzerland, from 1975 to 1976, she then studied at La Sorbona University in Paris, France, where she obtained the Diploma in Language and French Civilization. During the same period she studied Art History, in the museum of Louvre. In 1982, she obtained with the highest academic average, the Degree in Legal Sciences at the University Dr. Jose Matías Delgado, of El Salvador. In 1984, she was the first woman lawyer of the country approving the evaluation for the exercise of the Profession of notary ruled by the Supreme Court of Justice.

In 1990, she became specialized in insurance, at the Center of Insuring Formation in Zurich, Switzerland. In 1996, she finalized her MBA degree at INCAE Business School, graduating as number one of her class, with the recognition of High Distinction. Since 1980, she joins the private sector of El Salvador as member of various Board of Directors of important companies. She was member of the Board of Directors of Banco Salvadoreño, President of the Council of Administration of the insurance company “Internacional de Seguros”; President of La Auxiliadora—Brillat; Director of Inversiones Visión; Director of Parque Jardín Los Olivos—cemetery —; Director of Corporation Trithis and others.

In the public sector, in 1994 she was member of the Directive Council of the Salvadorian Institute of the Social Insurance (ISSS) and in 1995 of the Social Investment fund, FIS. In the academic sector, she has taught Law classes at the University, Doctor Jose Matías Delgado and University of Nueva San Salvador (UNSSA).

In 1999, she is designated as Minister of Foreign Relations by Constitucional President of the Republic of El Salvador, Lic. Francisco Flores, becoming the first woman Chancellor of El Salvador. Previously, she was Coordinating the Program of Government, the New Alliance, for quinquennium 1999–2004. When she was Minister of Foreign Relations of El Salvador, she had the honor to have important positions at national and international level, among them: President of the General Assembly of the Organization of the American States (O.A.S.) in 1999. President of the Inter-American Committee Against Terrorismo (CICTE) for the period 2003–2004, of the organization of the American States (O.A.S.).

Founder of the Diplomatic Academy of El Salvador, Engineer Mauricio Borgonovo Pohl, September 2003. She has received different prizes and decorations from countries that are friends from America, Europe and Asia.

In January of 2007, she received “La Palma de Oro” the maximum award given by the Salvadorian Chamber of Commerce and Industry. A recognition of great honor. Maria Eugenia Brizuela de Ávila is the first woman who becomes president of a Private Bank in El Salvador, with the support of the shareholders, its directive members, executive and administrative personal, will continue directing Banco Salvadoreño with the same criteria of solidity and transparency, towards a its greater consolidation and making it with become more profitable and with regional presence and giving special attention to the Salvadorians residents outside El Salvador, maintaining it in the leadership position that has always characterized it. She saw with great enthusiasm the strategic alliance with Banistmo, first Bank of the region which took place in February of 2006. After that the new board of directors was formed becoming elected suplent director and at the same time executive president of the institution. In December of 2006, HSBC bought Banistmo and therefore Banco Salvadoreño. She continues as Executive President of the institution as well as the Third Substitute Director within the new board of directors. Also at the moment it is Member of the Executive Council of the Triennium of the Alphabetization named by the President of the Republic, Elías Antonio Saca; and adviser of the board of directors of ITCA-FEPADE.



Inés Bustillo
Director, ECLAC-UN Commission
for Latin America and the Caribbean
Washington Office
United States




Inés Bustillo is the Director of the Washington Office of the United Nations Economic Commission for Latin America and the Caribbean (ECLAC). She joined ECLAC in 1989 as Economic Affairs Officer working on a variety of topics including macroeconomic analysis, international trade and finance.

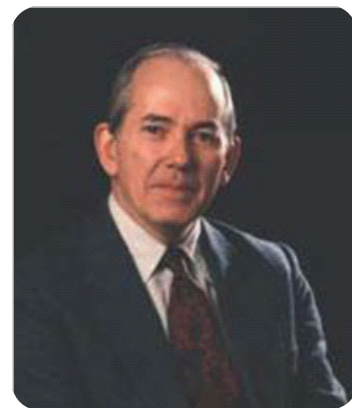
Previously, Ms. Bustillo was Professor of Economics at Universidad Anáhuac in Mexico City and Visiting Faculty at The American University in Washington D.C. Other positions held include consultant to the World Bank, the Center for Latin American and Monetary Studies (CEMLA), and Operadora de Bolsa in Mexico City.

She is the author of several articles and a frequent lecturer at universities, think tanks, and other fora.

Ms. Bustillo, a national of Uruguay, earned an M.A. and Ph.D degrees in economics from The American University.



Michel Camdessus
**Co-Chairman, Emerging Markets
Forum; Governor Emeritus, Banque
de France; Former Managing Director,
International Monetary Fund (IMF)**
France



Former Managing Director of the International Monetary Fund, Mr Camdessus is Honorary Governor of Banque de France.

He is a member of the Africa Progress Panel, chaired by Mr. Kofi Annan. He was a member of the Commission for Africa, chaired by the British Prime Minister, Tony Blair. Mr Camdessus was the Chairman of the World Panel on Financing Water Infrastructure (report: “Financing Water for All” —Kyoto—March 2003). He has been appointed as the Chairman of the French Government working group in charge of preparing the economic, social and structural policies reform, which has produced a key report “le Sursaut—Vers une Nouvelle Croissance pour la France” (La Documentation France, Paris—2004)

Mr. Camdessus was born in Bayonne, France, on May 1, 1933. French national, he is married to Brigitte d’Arcy; they have six children.

Mr. Camdessus was educated at the University of Paris and earned postgraduate degrees in economics at the Institute of Political Studies of Paris (Institut d’Etudes Politiques de Paris) and the National School of Administration (ENA).

Following his appointment as Administrateur Civil in the French Civil Service, Mr. Camdessus joined the Treasury in the Ministry of Finance in 1960. After serving as Financial Attaché to the French delegation at the European Economic Community in Brussels from 1966 to 1968, he returned to the Treasury and went on to become Assistant Director in 1971, Deputy Director in 1974, and Director in February 1982. During the period 1978-84, Mr. Camdessus also served as Chairman of the Paris Club, and was Chairman of the Monetary Committee of the European Economic Community from December 1982 to December 1984. In August 1984, Mr. Camdessus was appointed Deputy Governor of the Bank of France, and was appointed Governor of the Bank of France in November 1984. He served in this capacity until his election as Managing Director of the IMF.

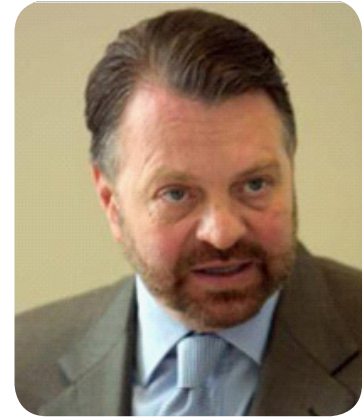
Michel Camdessus was elected as Managing Director and Chairman of the Executive Board of the International Monetary Fund (IMF) on January 16, 1987. On May 22, 1996, the Executive Board of the IMF unanimously selected Mr. Camdessus to serve a third five-year term as Managing Director, beginning January 16, 1997. He was the seventh Managing Director of the IMF. Mr. Camdessus retired from the IMF on February 14, 2000.

He is the author of several books:


- “Notre foi dans ce siècle” (Michel Albert, Jean Boissonnat et Michel Camdessus—Editions Arléa—2002)
- “Eau” (Bertrand Badré, Michel Camdessus, Ivan Chéret, Pierre-Frédéric Ténière-Buchot—Editions Robert Laffont—2004)
- “Le sursaut—Vers une nouvelle croissance pour la France” (Editions La Documentation Française—2004)
- “Lettre ouverte aux candidats à l’élection présidentielle (Editions Bayard-2006)



Jorge Castañeda
Former Minister of Foreign Affairs of
Mexico; Global Distinguished Professor
of Politics and Latin American Studies,
New York University
Mexico



Jorge Castañeda was the former-Foreign Minister of Mexico from 2000 to 2003. He attempted to run for President of Mexico as an independent candidate in 2006. Castañeda is a renowned public intellectual, political scientist, and prolific writer, with an interest in Latin American politics, comparative politics and U.S.-Latin American relations. Born in Mexico City in 1953, Dr. Castañeda received a B. A. from Princeton University and a B. A. from Université de Paris-I (Pantheon-Sorbonne) an M. A. from Ecole Pratique de Hautes Etudes, and his Ph. D. in Economic History from the University of Paris-I. He has taught at Mexico's National Autonomous University (UNAM) Princeton, Berkeley and (since 1997) at NYU. Dr. Castañeda was a Senior Associate at the Carnegie Endowment for International Peace (1985–87) and was a John D. and Catherine T. MacArthur Foundation Research and Writing Grant Recipient (1989–1991). Among his many books are *Limits to Friendship: The United States and Mexico* (with Robert Pastor), *Utopia Unarmed: The Latin American Left after the Cold War* (Knopf, 1993), *The Mexican Shock* (New Press, 1995), *Compañero: The Life and Death of Che Guevara* (Knopf, 1997), and *Perpetuating Power: How Mexican Presidents Were Chosen* (New Press, 2000). Dr. Castañeda is a regular columnist for the Mexican daily *Reforma*, *El País* and *Newsweek International*. Dr. Castañeda's work as Foreign Minister (appointed by President Vicente Fox in 2000) focused on diverse issues in U.S.-Mexican relations including immigration, trade, security, and narcotics control; joint diplomatic initiatives with Latin American nations; and the global promotion of Mexican economic and trade relations. In 1997, Dr. Castañeda was appointed Global Distinguished Professor of Political Science and Latin American Studies at New York University. He has been a Member of the Board of Human Rights Watch since 2003.



Maria del Rosario Cordoba
President, National Council on
Competitiveness; Former Director,
Revista Dinero
Colombia



Educacion

Magister en Economía, Universidad de los Andes, Bogotá, septiembre 1989

Economista, Universidad de los Andes, Bogotá, febrero 1985

Traducción Simultánea, Colegio Mayor del Rosario, Bogotá, septiembre 1978

Experiencia

Consejo Privado de Competitividad, Presidente, Noviembre 2010–

Revista Dinero, Directora, Julio 2001 /2010

Revista Dinero, Subdirectora, 1997/2001

Fedesarrollo, Editora revista Coyuntura Económica, 1994/1997

Asocaña, Directora Departamento Económico, 1992/1994

Ministerio de Hacienda, Asesora del Ministro, 1989/1991

Fedesarrollo, Investigadora, 1986/1989

Distinciones

Premio ANIF al periodismo Económico 1999, 2002, 2004,2007, 2009, 2010

Juntas Directivas

Junta Directiva Fundación Santa Fe de Bogotá


Inversiones Argos

Consejo Directivo Fedesarrollo

FiduBogotá

Consejo Directivo Universidad Jorge Tadeo Lozano

Fundación Semana



Jose L. Cuisia Jr.
**Ambassador of the Republic of the
Philippines to the United States; Former
AIG Country Head and President and Chief
Executive Officer, Philippine American Life
and General Insurance Company
*Philippines***



H.E. Jose L. Cuisia, Jr. is the Ambassador of the Philippines to the United States. He was nominated by President Benigno S. Aquino III to the position on November 30, 2010 and confirmed by the Commission on Appointments on February 09, 2011.

Ambassador Cuisia had been the commissioner (representing the Employer's Group) of the Social Security System (SSS) from September to December 2010 prior to his appointment as ambassador. He was Central Bank governor and chairman of the Monetary Board and concurrently chairman of the Philippine Deposit Insurance Corporation (PDIC) Board from 1990 to 1993. He was also president and CEO/administrator of the SSS and director of the Philippine National Bank (PNB).

Ambassador Cuisia's expertise in banking and insurance is backed up by his years of service in several financial institutions such as the Philippine American Life & General Insurance Company, American International Group, Far East Bank & Trust Company, and Union Bank of the Philippines. He also sat on the board of a number of the Philippines' leading companies, including SM Prime Holdings, Phinma Corporation, Genesis Hotels and Resorts Management, and Manila Water Company.

Ambassador Cuisia is an alumnus of De La Salle University, where he graduated in 1967 with degrees in Bachelor of Arts in Social Science and Bachelor of Science in Commerce (magna cum laude). He finished his Masters in Business Administration-Finance at The Wharton School, University of Pennsylvania in 1970 as a University Scholar.

Ambassador Cuisia is a recipient of numerous awards and accolades, including the Ten Outstanding Young Men (TOYM) Award for Domestic Banking, Distinguished La Sallian Award, Management Association of the Philippines' Management Man of the Year, the Joseph Wharton Award for Lifetime Achievement, the Manuel L. Quezon Award for Exemplary Governance and the Raul Locsin CEO of the Year Award.

Ambassador Cuisia is married to the former Maria Victoria Jose with whom he has five children.

Roberto de Ocampo
Chairman of the Board of Advisors,
RFO Center for Public Finance and
Regional Economic Cooperation;
Former President, Asian Institute
of Management; Former
Minister of Finance
Philippines



Dr. Roberto F. de Ocampo is one of the most highly respected, internationally recognized and multi-awarded Filipinos today, particularly as an authority in the field of global finance and economic development. He was Secretary of Finance (1994–1998) during the presidency of Fidel V. Ramos, and was widely recognized as the principal architect of the resurgence of the Philippine economy whose achievement was hailed by the international finance community. Thus, in 1995, he was named “Finance Minister of the Year” by Euromoney magazine—the first Filipino and first ASEAN finance minister to be so recognized. In 1996 and 1997, he was named “Asian Finance Minister of the Year” by the Euromoney and Asiamoney magazines, respectively. As Secretary of Finance, he was concurrently a member of the Board of Governors of the World Bank and the Asian Development Bank and an Alternate Governor of the International Monetary Fund. He also served as Chairman of the APEC Finance Ministers in 1997 at the onset of the Asian Financial Crisis and led the formulation of the Manila Framework—the blueprint for analyzing the crisis and formulating the steps to end it and avoid a recurrence in the future. Prior to these posts, he also served as Chairman and CEO of the Development Bank of the Philippines and led its rehabilitation such that it was recognized by the prestigious international Banker Magazine during his tenure as one of the “world’s soundest banks.”

He is the immediate past president of the Asian Institute of Management having retired from that position in May 2006. He was subsequently elected and presently is a member of the AIM Board of Trustees. He is also presently Chairman of the Board of Advisors of the RFO Center for Public Finance & Regional Economic Cooperation, which had been designated by ADB as one of its Regional Knowledge Hubs.

Dr. de Ocampo was conferred the Legion of Honor, the highest honor conferred on Filipino civilians by the Republic of the Philippines in 1998 for his outstanding contributions to the country. In September 2001, he was named to the Ordre National de la Legion d’Honneur by the Republic of France with the rank of Chevalier. Dr. de Ocampo is a much sought-after speaker at international conferences and acts as advisor on Asian and international economic matters. He is the first ASEAN member of the Trilateral Commission, an international think-tank of distinguished global leaders (Henry Kissinger and Peter Sutherland to name a few) and was also the first recipient of the Man of the Year Award from the Association of Development Finance Institutions of Asia Pacific (ADFIAP). He is a founding Partner of a Global Advisory Group (Centennial Group) based in Washington D.C. and is a Founding Director of a recently established Global Economic Forum: The Emerging Markets Forum. Dr. de Ocampo, who was the 1975 Ten Outstanding Young Men (TOYM) awardee in the field of National Economic Development for pioneering the Philippine rural electrification program, had been cited as one of the 500 Great Asians in 2001 and a recipient of several Baron’s Who’s Who awards. In 2004, he was elected to the Board of Advisors of the Conference Board, one of the world’s leading authorities in international business economics (based in New York). More recently, Dr. de Ocampo was conferred with the Asian Human Resources Development Award by the Asia HRD Congress.

Dr. de Ocampo is a product of both De La Salle (grade school and high school) and Ateneo Universities. He received his MBA from the University of Michigan, a post-graduate diploma from the London School of Economics and has been conferred four Doctorates (Honoris Causa) by the De La Salle University in Business Administration, by the University of Angeles City in Public Administration, by the Philippine Women’s University in Laws, and by the San Beda College in Humane Letters.

Dr. de Ocampo had been and is Chairman and/or Board Member of several private companies both in the Philippines and abroad including, among others, the Centennial Group (Washington, D.C.), Dun & Bradstreet (Asia Pacific) Pte. Ltd., Alaska Milk Corporation, United Overseas Bank, ABS-CBN Broadcasting Corporation, Philippine Airlines, Meralco, Globe Telecom Inc., Philam Savings Bank, Metrobank, Seaboard Eastern Insurance Co., House of Investments, Rizal Commercial Banking Corporation, Robinson’s Land Corporation, Montalban Methane Power Corporation and Bacnotan Consolidated Industries, Inc., etc.

He is married to Maria Carolina la O’, with whom he has two sons and two daughters. Dr. de Ocampo is a Taekwondo blackbelt, an avid golfer, and a classical guitar player.



Adeyemi Dipeolu
Chief of Staff, United Nations
Economic Commission
for Africa (UNECA)
Ethiopia



Mr. Adeyemi Dipeolu is Chief of Staff at the United Nations Economic Commission for Africa. He served previously as Coordinator of the African Trade Policy Centre (ATPC) also in ECA and in the Nigerian Foreign Service where he attained the rank of Ambassador. He was also a Special Assistant in the Nigerian Presidency and served in the Nigerian Diplomatic Missions in Geneva, Pretoria, Addis Ababa and Venezuela.

Dr. Dipeolu studied at the University of Ife, Oxford, Cambridge and South Africa.



Alisher Ali Djumanov
**Chief Executive Officer, Eurasia
Capital; President, China Eurasia
Business Association**
China



Mr. Alisher Ali Djumanov has over 13 years of investment management, investment banking, and advisory experience in emerging and frontier markets of Eastern Europe and Eurasian countries including Russia, Kazakhstan, Ukraine, Uzbekistan, Azerbaijan and Mongolia. He has worked in major international financial centers such as New York, London, Zurich, Singapore and Hong Kong. Mr. Djumanov is a Founder of Eurasia Capital Management, a Singapore-based investment management firm focused on investments in Mongolia, Central Asia, Russia and China. He is CEO of Eurasia Capital, a Hong Kong-based pan-regional investment bank with offices in China, Russia, Mongolia, Kazakhstan and Uzbekistan and Chairman of the Board of TSU Resources, an infrastructure development company listed on the Mongolia Stock Exchange. He is President of China Eurasia Business Association (CEBA), a Beijing-based non-profit organization facilitating strategic links between business enterprises of China and Eurasian countries. Mr. Djumanov was Vice President of Auerbach Grayson & Co., a brokerage house in New York advising US institutional investors on portfolio investments in emerging markets in Europe, Middle East and Africa (EMEA). He was Head of Corporate Finance in Central Asia and the Caucasus at Ernst & Young as well as investment banker at Renaissance Capital in Moscow and Credit Suisse First Boston in Zurich and London. Mr. Djumanov received his Master of International Affairs from Columbia University and an MBA from Oxford University.



Antonio Estrany y Gendre
**President, Consejo Interamericano de
Comercio y Produccion
Argentina**



Dr. Antonio Estrany y Gendre is an Argentine economist and diplomat, specialized in international affairs. He is the President of the CICYP (Consejo Interamericano de Comercio y Producción), in Latin America and member of the Advisory Board of the Center for Strategic and International Studies (CSIS), in Washington. He is too the Co-President of the Mercosur European Union Business Forum (MEBF); previously has been presiding the Working Group on Investments and Services.

Additionally he is member of the Executive Committee of the CARI (Consejo Argentino para las Relaciones Internacionales), member of the Board of Buenos Aires Stock Exchange, member of the Argentine National Committee of the International Chamber of Commerce and member of the Board of "Fundación Teatro Colón".

In the business activity he is President of TRADCO and member of the Board of Bidas Corporation and other private companies.

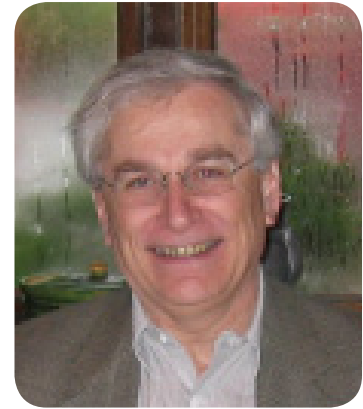
During seven years he has been Secretary of State for International Economic Relations and ambassador in Geneva for the GATT negotiations. He became Alternate Governor of the World Bank and has presided on many opportunities over the CECLA (Comisión Especial de Coordinación Latinoamericana).

Dr. Estrany y Gendre is a member of the "Group of Personalities " designed by the Secretary General of the U.N. to study the effects of multinational corporations in World Economic Relations.

He has directed the UNDP PROGRAM to advise the Latin-American countries regarding the GATT negotiations in Geneva and has written two books as UNDP Counsel: " Reciprocity in International Economic Relations " and "Safeguard Clauses ", among many other publications.



José Fajgenbaum
 Director, Centennial Group
 Latin America
 Argentina



Employment

International Monetary Fund

Served at the IMF for some 30 years, progressing from economist to Deputy Director. Key roles included leading missions to surveillance countries, such as Brazil, Israel, Russia, and South Africa, as well as to countries with economic programs supported by the IMF, such as Brazil (early 1990s), the Dominican Republic, Kenya, Malawi, Peru, and Trinidad and Tobago.

Deputy Director, Western Hemisphere Department (WHD), 2004–2009

Deputy Director, European Department, 2003–2004

Assistant Director and Deputy Director, African Department, 1995–2002

Advisor, Division Chief and Assistant Director, WHD, 1989–1995

Deputy Division Chief, Exchange and Trade Relations Department, 1987–1988

Economist, Senior Economist, and Deputy Division Chief, WHD, 1982–1986

Assistant and Advisor to an Executive Director, 1979–1980

World Bank

Economist/lecturer in the Economic Development Institute, 1981

National University of Cuyo, Argentina

Researcher and Professor, Economics Department, 1972–1976

Education

University of Chicago, completed studies for PhD in economics, 1979

University of Chicago, MA in economics, 1978

National University of Cuyo, Licenciado en Economía, 1972



Hervé Ferhani
Principal, Centennial Group; Former
Deputy Director, Monetary and
Capital Markets Department,
International Monetary Fund (IMF)
France



Since 2002, Hervé Ferhani is Deputy Director of the IMF Monetary and Capital Markets department. In this capacity, he oversaw central banking issues worldwide for the IMF, delivering technical assistance and contributing to the IMF global financial sector surveillance.

He led over 60 IMF missions to more than 40 countries, dealing with all financial sector issues. He headed the IMF Financial Sector Assessment Program (FSAP) to 2 G7 countries (Italy and Canada) and one major G20 emerging country (Indonesia), carrying out a comprehensive assessment of the countries' financial sector covering Banking issues, Capital markets and financial infrastructure among others.

From 1976 to 2002, he held successive positions in Banque de France (BdF) and was Director of market activities, responsible for Monetary and Foreign exchange policy implementation.

He led BdF market activity through the advent of the Euro and negotiated the operational framework of the ECB market activity at EU level.

Hervé Ferhani graduated from Sciences-Po Paris with a major in Economics and Finance. He holds a Master of Law from the University of Paris II.



Marco Ferroni
Executive Director, Syngenta
Foundation for Sustainable Agriculture
Switzerland



Marco Ferroni, a former executive at the Inter-American Development Bank (IDB) in Washington DC, has extensive management and operational experience in government and multilateral institutions. He has designed, negotiated and implemented many operational programs in developing and middle-income countries and combines managerial, analytical and interpersonal skills with a recognized ability to lead and motivate, form partnerships, and mobilize resources. As the Deputy Manager of the Sustainable Development Department of the IDB until July 2007, Mr. Ferroni had responsibility for the development of regional sector policy and technical project support to the Bank's country departments. He made contributions to knowledge management and led economic and sector work with a particular focus on sustainability issues (economic, social, governance, competitiveness and environmental). Prior to this assignment, Mr. Ferroni was the IDB's principal evaluation officer in the Bank's independent Office of Evaluation and Oversight. In this capacity he directed numerous evaluation studies that assessed the relevance, performance, and results of Bank strategies, policies, instruments, and country programs while working with Bank management, the Board of Executive Directors and borrowing countries to build learning communities, explain evaluation results, and strengthen the demand and authorizing environment for independent evaluation. Earlier in his career, Mr. Ferroni was a senior advisor to the World Bank's Vice Presidency for Resource Mobilization and Co-financing (now the Concessional Finance and Global Partnerships Vice Presidency), a member of the Boards of Executive Directors of the IDB and the Inter-American Investment Corporation representing European constituencies, and an economist, program manager and division chief at the Ministries of Public Economy and Foreign Affairs in Switzerland. At the World Bank, Mr. Ferroni spearheaded work on global/international public goods, advising the Bank on this then emerging topic and the implications for donors and foreign aid. Working for the Swiss Government, Mr. Ferroni (among many other responsibilities) managed balance-of-payments support to developing countries and conducted operations of a bilateral debt reduction facility that sought to lower bilateral external debt obligations of eligible low-income debtors and brought Swiss position on eligible Paris Club debt to de minimis status for these countries. Mr. Ferroni holds a doctoral degree in agricultural economics from Cornell University. He has worked in Latin America and Africa and has published and lectures frequently on foreign aid, debt and development finance, international public goods, social protection and the Millennium Development Goals, and sustainability challenges in open economies in the context of globalization. Marco Ferroni is a Swiss national. He is married to Ann Ferroni-Strattner, a US citizen. The couple have two children.



Richard Frank
**Chief Executive Officer, Darby
Overseas Investments; Former
Managing Director, World Bank**
United States



Mr. Frank is Darby's President and Chief Executive Officer, responsible for management of firm-wide activities and Chairman on the firm's Private Equity, Mezzanine Finance and Venture Capital Investment Committees. Mr. Frank joined Darby in July 1997 after a long and distinguished career at the World Bank and International Finance Corporation (IFC) in Washington, D.C. In his last assignment he chaired the Private Sector Group, coordinating the private sector activities of the World Bank, IFC, and the Multilateral Investment Guarantee Agency (MIGA). During his career at the World Bank Group as Managing Director, Mr. Frank oversaw the South Asia and Latin America operations and chaired the Banks Finance Committee. At the IFC, Mr. Frank served as CFO leading the Corporation to become an AAA borrower and securing two capital increases. Earlier in his Bank Group career, he was active in project and investment work throughout Latin America, Asia, the Middle East and Eastern Europe. Mr. Frank is a Director of Templeton International Funds and on the Boards of several Latin American companies and banks. Mr. Frank serves on the Board of Georgetown University; the International Strategic Board of Banco Finantia, S.A. (Portugal); Inter-American Dialogue; Institute of International Finance; Bretton Woods Committee and former Chairman of the Latin American Venture Capital Association. He earned a Bronze Star for his service as Captain in Vietnam. Mr. Frank holds a BS in Mechanical Engineering from the S D School of Mines and Technology and an MS from the Sloan School of Management at the Massachusetts Institute of Technology



L. Enrique Garcia
President and Chief
Executive Officer, CAF
Venezuela



Enrique García is President and CEO of CAF since December 1991. CAF is a multilateral financial institution committed to sustainable development and regional integration. Member countries include Bolivia, Colombia, Ecuador, Perú, Venezuela, Argentina, Brasil, Chile, Costa Rica, Spain, Jamaica, México, Panamá, Paraguay, Dominican Republic, Trinidad & Tobago and Uruguay, as well as 16 private financial institutions.

Previous positions include: Minister of Planning and Coordination and head of the Economic and Social Cabinet of Bolivia (1989–1991). In this capacity, Governor at the World Bank and the Inter-American Development Bank as well as member of the IMF-IBRD Development Committee representing Bolivia, Chile, Argentina, Perú, Uruguay and Paraguay. Senior positions at the Inter-American Development Bank including Treasurer of the Institution, Division Head in the Project Analysis and Finance Departments and Representative in Argentina (1979–1989). Under-Secretary of Planning and Coordination of the Ministry of Planning and Coordination and Board member of the Central Bank of Bolivia (1975–1978). Managing Director of Banco Industrial S.A. (Bolivia, 1973–1975). Senior Operations Officer, Advisor to the President, Area Chief Loan Division, and Loan Officer of the Inter-American Development Bank (1966–1973).

He taught at the Universidad Mayor de San Andrés and Catholic University in Bolivia (1973–1978). Mr. García is a Preferred Member of the Academy of Economic Sciences and Council of Science and Technology of the National Academy of Sciences of Bolivia. Author of several publications.

He is Vice President of Canning House, member of the Inter-American Dialogue, the Group of 50, the Council on American Politics of George Washington University, the Advisory Boards of the CID at Harvard University, the Florida International University's Latin American and Caribbean Center, and the Institute for Advanced Studies in Administration (IESA, Caracas).

Mr. Garcia has received doctoral and other honorary degrees from several universities and has been decorated by the Governments of Argentina, Bolivia, Brasil, Colombia, Ecuador, Perú, Venezuela and the Sovereign Order of Malta. In 2001 he received the Latin American Regional Integration Award by the Consejo Empresario de América Latina-CEAL and in 2004 the Regional Integration Award by América Economía. Mr. Garcia was elected Man of the Year 2005 by Latin Finance Magazine.

Mr. García holds a B.S. and an M.A. in Economics and Finance from St. Louis University and doctoral studies at American University.



Jean Daniel Gerber
**Chairman of the Board, Swiss Investment
Fund in Emerging Markets (SIFEM);
Former State Secretary, State Secretariat
for Economic Affairs (SECO); Former Dean
of the Board of Directors, World Bank
Switzerland**



Jean-Daniel Gerber is a Swiss citizen and was brought up bilingually, speaking French and German, and trained as an economist. He retired from the post as State Secretary and Director of the State Secretariat for Economic Affairs (SECO) end of March 2011. The most important stages of his career prior to this post were Executive Director and Dean on the board of the World Bank Group in Washington D.C., and Director of the Swiss Federal Office for Migration in Berne. Presently, Mr. Gerber's duties include the chairmanship of the Swiss Society of Public Good, the chairmanship of the Swiss Investment Fund in Emerging Markets (SIFEM) and the membership at the Board at Lonza. Jean-Daniel Gerber is married to Elisabeth Gerber-Graber and has two grown-up children. In 2004 the University of Berne awarded Jean-Daniel Gerber the honorary degree of doctor.



Vinod K. Goel
**Head of the Global Knowledge and
Innovation Practice, Centennial Group;
Former World Bank Official**
United States



Dr. Goel, a former World Bank official, is Head of Global Knowledge and Innovation Practice at the Centennial Group and consultant for the World Bank, ADB and JBIC. He is a leading expert on private and financial sectors, and technology and innovation issues and is well known in the international community for his pioneering work on the higher education, technology and innovation including publishing books on the subject. During his 30 years work with the World Bank, he has worked on a variety of policy reforms and operational projects. He advises on private and financial sector development, including enterprises reforms, infrastructure, competitiveness, technology and innovation, small and medium enterprise, rural and micro-finance, venture capital, and capacity building. He is also an expert on public sector and financial management involving strategy formulation, planning, restructuring, monitoring and evaluation, and resource management. In the recent years, he took lead in developing projects in the World Bank aimed at the development of business infrastructure and national innovation systems, including investments into science and technology area (e.g. policy, quality and standards, intellectual property rights, R&D restructuring, technology diffusion and commercialization, venture capital and start-up capital funds, technology parks and innovation centers). His global experience includes countries in Asia, Europe, Africa and Latin American Regions. He has served as Senior Advisor and Board member to small business companies. He has a Ph.D. and MBA from Cornell University, USA, and Masters of Technology from NDRI, India. He has published books and research papers on technical and economic matters.



Manuel González
Former Minister of Trade of Costa
Rica; Partner, Facio & Cañas
Costa Rica



Minister of Foreign Trade of Costa Rica 2004–2006

Led, managed, defined and executed external trade and investment policies of the Republic of Costa Rica. Implemented free trade agreements ratified by the country. Led political efforts seeking approval of DRCAFTA with the United States of America. Conducted multilateral trade negotiations in the context of the World Trade Organization. Participated actively in the Economic Council of the Costa Rican Government. Concluded negotiations with the Inter-American Development Bank for the financing of the Country's Competitiveness Program. Active member of WTO's Director General Consultative Group, a group of 25 Trade Ministers out of the 150 members. Chaired Board of Directors of Procomer, Costa Rica's External Trade Promotion Agency. Served as President Pro-tempore of the Central American Economic Integration System, SIECA, taking the regional integration further towards the creation of a Customs Union. Finished the evaluation and preparation phase for the launching of negotiations of the Association Agreement between the European Union and Central America in the Heads of State Summit in Vienna, May, 2006. Invited panelist on Latin American issues to the World Economic Forum, Annual Meeting, Davos 2006, first Costa Rican Government Cabinet Member to be invited to this event. Also participated as panelist in the World Economic Forum on Latin America held in Sao Paulo, Brazil. Represented the Costa Rica's President, Abel Pacheco, in several international meetings and summits.

Ambassador to the United Nations and its Specialized Organizations. Geneva, Switzerland. 2002–2004

Headed Costa Rica's delegations to meetings, assemblies and working groups in Geneva, Switzerland, including among other international organizations, the following: International Labor Organization, International Migrants Organization, World Health Organization, Conference on Disarmament, World Intellectual Property Organization, International Telecommunications Union, United Nations High Commissioner for Human Rights, World Meteorology Organization, United Nations High Commissioner for Refugees.

Special Advisor to the Vice President of Costa Rica 1992–1994

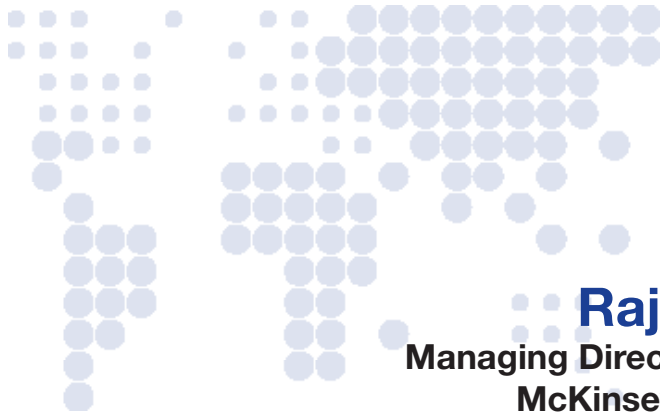
Coordinated relations with Multilateral Financial Institutions and cooperation agencies, the Privatization s, which closed the sale of stock of state-owned companies such as Cempasa (cement) and Fertica (fertilizers).

FACIO & CAÑAS LAW FIRM: 1987–to present

Partner of Facio & Cañas, the largest and oldest law firm in Central America. My practice is concentrated on foreign investments, financial and corporate law with emphasis on complex and cross-border transactions on banking, securities, mergers and acquisitions and trade.

University of Costa Rica 1990–1996

Taught Corporate Law and Securities at both the Law and Business Graduate Schools. Invited Professor to the International Commercial Law Graduate Program of the Law School on several occasions.



Rajat Gupta
Managing Director Emeritus,
McKinsey & Company
United States



Rajat Kumar Gupta is the Senior Partner Emeritus of McKinsey & Company. He joined the firm's New York office in 1973, assumed leadership of its Scandinavian offices in 1981, and Chicago office in 1989. Mr Gupta served as the Managing Director Worldwide of McKinsey from 1994 to 2003.

In his 34 year career in consulting, Mr Gupta has served many leading companies on a broad set of topics related to strategy, organization and operations. He has played a leadership role in organizational thinking throughout his career, and led the Organization Practice for McKinsey.

Mr Gupta is an independent Director of Goldman Sachs, Procter & Gamble, AMR Corporation, Qatar Financial Centre, and is the Chairman of the Board of Genpact and New Silk Route Private Equity. He is also on the Board of Rockefeller Foundation.

Mr Gupta possesses an in-depth knowledge of the United Nations, having served as the UN Secretary-General's Special Advisor on UN Reform. In addition, Mr Gupta contributes to the work of a host of non-profit institutions focused on education, health and development in various capacities.

Mr Gupta holds a bachelor of technology degree in mechanical engineering from the Indian Institute of Technology, and an M.B.A. from Harvard Business School.




Donald Hanna
Managing Director,
Fortress Investment Group
United States



Mr. Hanna is a Managing Director advising the Liquid Markets Fund on global macro trends, with a particular focus on Asia. Don is based in New York and has spent 25 years working on macroeconomics and market analysis, much of that time focused on emerging markets, including 16 years in Asia.

Prior to joining Fortress, Don worked for Citigroup Global markets for almost ten years, ending his tenure as Acting Chief Economist. He had earlier led Citi's emerging market economic research team and, while based Hong Kong, their Asian Economic Research team. Previously, he covered Southeast Asia for Goldman Sachs and spent seven years with the World Bank as a macroeconomist covering developments in Latin America and parts of Asia and Eastern Europe.

Don received a PhD in Economics from Harvard University in 1987 and a BA, summa cum laude, in Economics and Spanish from the University of California at Berkeley in 1980. He is a Fulbright Scholar and a member of the Advisory Board of the Center for Applied Macroeconomic Analysis at Australia National University. Don is fluent in both Spanish and Bahasa Indonesia.



Oscar Hendrick
Senior Advisor to the
Executive Director (Argentina, Chile,
Bolivia, Paraguay, Peru and Uruguay),
International Monetary Fund
United States



Mr. Oscar A. Hendrick is Senior Advisor to the Executive Director for Argentina, Chile, Bolivia, Paraguay, Peru and Uruguay at the International Monetary Fund. Prior to his current position, he was a member of Fund staff since 2002. He was a Senior Economist in the Western Hemisphere Department, working with several Latin American countries, including Colombia, Panama, Costa Rica, Suriname and El Salvador. He was also member of the Board of the G-24 Liaison Office from 1998-2001, and Chairman of Deputies at the 2000 Ministerial Meeting in Prague. Mr. Hendrick has also worked for several years in different positions at the Central Bank and the Ministry of Finances of Peru, including as General Director of Public Credit and member of the Board of Banco de la Nacion. He has also been a professor of International Economics and Corporate Finance. He was a recipient of Fulbright and Ford Foundation scholarships and completed his undergraduate studies at the Universidad del Pacifico in Lima, Peru and his Ph.D at Rice University in Houston, Texas.



Cameron Hepburn
Director, Vivid Economics;
Senior Research Fellow,
London School of Economics
United Kingdom



Dr Cameron Hepburn is an expert in market economics, commercial strategy, and environmental economics and ethics. He has over a decade's experience working on environmental and climate change issues, with particular interests in the theory and implementation of emissions trading, the economics and ethics of cost-benefit analysis, and the economics of apparently irrational individual behaviour. He has advised governments and international institutions on environmental and climate policy, and has worked with a range of private sector clients on environmental and climate strategy.

He currently holds Research Fellowships at Oxford University (New College and the Smith School of Enterprise and the Environment) and at the London School of Economics (Grantham Research Institute). He is also a member of the UK Defra Academic Panel and the Ofgem Environmental Economists Panel, an Associate Editor of the Oxford Review of Economic Policy, and is a co-founder and director of Climate Bridge Ltd.

Cameron holds a D.Phil. and an M.Phil. in Economics from the University of Oxford (as a Rhodes Scholar), and first class degrees in Law and Engineering from the University of Melbourne.



Werner Hermann
Director, Swiss National Bank
Switzerland



Werner Hermann is a Director of the Swiss National Bank. Currently he is Head of International Research and Technical Assistance. He served in several groups at the Bank for International Settlements (BIS).

Mr. Hermann was a visiting scholar at the Federal Reserve Bank of St. Louis. Prior to joining the Swiss National Bank he was a member of the Basle Business Cycle Research Group (BAK). Mr. Hermann received a doctorate in economics from the University of Basle.



Marco V. Herrera
President, Grupo Public
Mexico



Born in Mexico City in 1958, he holds a Bachelor's Degree in Advertising by Universidad de la Comunicación and Diploma Courses in Strategic Political Analysis and in Public Policy Design by the Centro de Investigación y Desarrollo Económico—CIDE.

Throughout his professional career he has been Director for Public Relations, Advertising and Marketing for financial institutions of the caliber of Banca Serfin, Banco Internacional and BITAL. In the commercial sphere, he was the Marketing Director for Vianetworks and subsequently for Grupo Mexalit- Eureka, as well as Vice-President and General Manager for MasterCard International's office in Mexico.

In 1996, Marco founded an agency, Relaciones Públicas Public International, now Grupo Public, a communications group offering services in the fields of Public Relations, Advertising, Brand Design and Business Consulting. He has been a communications and business advisor for several companies, including Motorola, Johnson & Johnson, GMAC, World Economic Forum, Sanofi-Aventis, Purina, and more.

At present he is the Chairman of the Mexican Association of Public Relations Professionals (PRORP) and Vice-Chairman for the Confederation of Marketing Communications Industry (CICOM). He is a columnist and writes political analyses for the daily El Financiero, and is an academic communications researcher for Universidad de la Comunicación, through which he published the book "The Effects of Communications in the 2006 Elections in Mexico". He is a conference speaker and teaches diverse diploma courses for a number of educational institutions. Is member of The Institute of Public Relations, with a seat in The Commission on Global Public Relations.



Yasheng Huang
**Professor of International
 Management, Massachusetts
 Institute of Technology Sloan
 School of Management**
United States



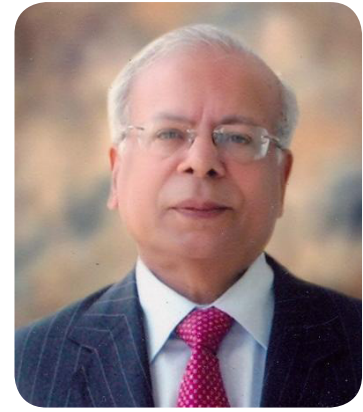
Yasheng Huang is professor of political economy and international management and holds International Program Professorship in Chinese Economy and Business at Sloan School of Management, Massachusetts Institute of Technology. He also holds a special-term professorship at School of Management, Fudan University and an honorary professorship at Hunan University. His previous appointments include faculty positions at the University of Michigan and at Harvard University.

In addition to academic journal articles, Professor Huang has published *Inflation and Investment Controls in China* (1996), *FDI in China* (1998), *Selling China* (2003, Chinese edition, 2005), *Financial Reform in China* (2005, co-edited with Tony Saich and Edward Steinfeld), and *Capitalism with Chinese Characteristics* (2008, Chinese edition, 2010). *Capitalism with Chinese Characteristics* is a detailed narrative account of history of economic reforms in China. It is based on detailed archival and quantitative evidence spanning three decades of reforms. The book shows that private entrepreneurship, facilitated by financial liberalization and microeconomic flexibility, played a central role in China's economic miracle. The book predicted and discusses in detail the current economic challenges facing China. The book was selected by the Economist magazine as one of the best books published in 2008 and was 2008 Finalist/Honorable Mention in Economics, Professional & Scholarly Publishing Division, Association of American Publishers, Inc.

In collaborations with other scholars, Professor Huang is conducting research on a range of research projects including higher education in China, production of scientific knowledge in China, on entrepreneurship, and on FDI. His research has been profiled in many publications, including the *Wall Street Journal*, the *Economist*, *Businessworld*, *Le Monde*, *Economic Times*, *Daily Telegraph*, Bloomberg, *Businessweek*, *Guardian*, *The Australian*, *Canberra Times*, *The Standard Financial Times*, *Times* magazine as well as in numerous Chinese publications and publications in Germany, France, Sweden, Romania, Brazil, and Russia. He has published op-ed articles in *Financial Times*, *New York Times*, *Wall Street Journal*, and *Foreign Policy*. He is a columnist for *Entrepreneurs* and *Global Entrepreneurs* magazines in China.

At MIT Sloan School, Professor Huang founded and runs China Lab and India Lab, which aim to help entrepreneurs in China and India improve their management. He has held or received prestigious fellowships such as National Fellowship at Stanford University and Social Science Research Council-MacArthur Fellowship. He is a member of MIT Entrepreneurship Center, a fellow at the Center for China in the World Economy at Tsinghua University, a fellow at William Davidson Institute at Michigan Business School, and a World Economic Forum Fellow. He has served as a consultant at World Bank and at OECD and is serving on a number of advisory boards of non-profit and for-profit organizations.

Ishrat Husain
Director, Institute of Business
Administration; Former Governor,
State Bank of Pakistan; Chief
Economist, East Asia, World Bank
Pakistan



Dr. Ishrat Husain took over as the Dean and Director of the Institute of Business Administration (IBA), Karachi on March 12, 2008. Immediately before that he had been holding the office of Chairman, National Commission for Government Reforms (NCGR) in the Prime Minister Secretariat at Islamabad, with the status of the Federal Minister. In that capacity he completed a comprehensive report on the re-organization of the Government's structure, processes and human resource management policies.

Dr. Ishrat Husain became the Governor of Pakistan's Central Bank in December, 1999. During the next six years, he implemented a major program of restructuring of the Central Bank and steered the reforms of the banking sector, which are now recognized by the World Bank and IMF to be among the best in developing countries. In recognition of his meritorious services he was conferred the prestigious award of "Hilal-e-Imtiaz" by the President of Pakistan in 2003. The Banker Magazine of London declared him as the Central Bank Governor of the year for Asia in 2005. He received the Asian Banker Lifetime achievement award in 2006.

For over two decades, between 1979–1999, he served in various capacities at the World Bank in Washington DC. Among the positions he occupied at the Bank were Country Director for Central Asian Republics; Director, Poverty and Social Policy Department; Chief Economist, East Asia and Pacific Region; Chief Economist, Africa Region. Division Chief, Debt and International Finance and Resident Representative, Nigeria.

Dr. Ishrat Husain was selected to the elite Civil Service of Pakistan in 1964 and served in the field and also held mid-level policy making positions in Bangladesh (then East Pakistan) and in the Finance, Planning and Developing Departments in the Government of Sindh until 1979.

Dr. Husain has maintained an active scholarly interest in development and globalization issues. He is the author of a dozen books, contributor of 15 chapters in edited books and more than 25 referred journal articles. Two of his books "Pakistan: The Economy of an elitist state" and "Economic Management in Pakistan: 1999–2002" published by the Oxford University Press are widely read in and outside Pakistan. He is regularly invited as a speaker, resource person, discussant, panelist or chairperson at International Conferences/ Seminars/ Workshops in different parts of the World held under the auspices of the World Bank, IMF, UN agencies, research institutions, think tanks. He has so far attended 100 such events.

Dr. Husain is Higher Education Commission's (HEC) Distinguished National Professor of Economics and Public Policy and is also the Chairman, HEC Social Sciences Council. He is currently serving on the Board of Trustees of the Aga Khan University, the Senate of Pakistan Institute of Development Economics, Board of Governors, National School of Public Policy and Mahbub-ul-Haq Centre for Human Development. He was a member of the Steering Committee on Higher Education appointed by the President of Pakistan in 2003.

Dr. Husain received his M.A. in Development Economics from Williams College and was at the top of his class and Ph. D in Economics from Boston University receiving International Student Award for outstanding academic achievement. He is a graduate of the Executive Development Program jointly sponsored by Harvard, Stanford Universities and INSEAD.

Enrique V. Iglesias
**Secretary General, Ibero-American
 General Secretariat; Co-Chairman,
 Latin America Emerging Markets
 Forum; Former President,
 Inter-American Development Bank**
Spain



Since May 28th 2005, Mr. Iglesias has been elected as the first Ibero-American General Secretary, based in Madrid, Spain.

Between 1988 and 2005 he was President of the Inter-American Development Bank (IADB), the oldest and largest regional development Bank.

Iglesias was the third president of the IDB after Felipe Herrera (Chile, 1960–1971) and Antonio Ortiz Mena (Mexico, 1971–1988).

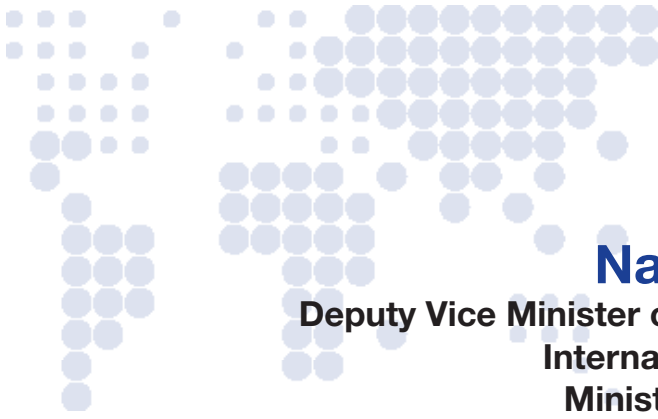
Prior to his election as president of the IDB, Iglesias was Uruguay's Minister of Foreign Relations, (1985–1988); Executive Secretary of the U.N. Economic Commission for Latin America and the Caribbean (ECLAC), (1972–1985); Secretary General of the U.N. Conference on New and Renewable Sources of Energy, held in Kenya in 1981; and chairman of the conference that launched the Uruguay Round of international trade negotiations in Punta del Este, Uruguay, in 1986. These negotiations led to the creation of the World Trade Organization, the successor to the General Agreements on Tariffs and Trade. Iglesias served as President of Uruguay's Central Bank from 1966 to 1968.

Iglesias has taught economic development at Uruguay's Universidad de la República and served as director of its Institute of Economics. He has written numerous articles, papers and books on Latin American and Uruguayan economic issues, capital markets, external financing and multilateralism.

Iglesias has received nine honorary academic degrees from american and european universities, official decorations and professional awards, among them the Príncipe de Asturias award.

In 2003, the U.N. Secretary General nominated Mr. Iglesias as a Member of the High Level Group which produced the report "A safer world: the responsibility we share" dealing with the challenges to world peace and security and with U.N. reform.

Born in Asturias, Spain, Iglesias is a naturalized Uruguayan citizen. He graduated from the Uruguay's Universidad de la República in Economics and Business Administration in 1953 and pursued specialized programs of study in the United States and France.



Naoko Ishii
**Deputy Vice Minister of Finance for
International Affairs,
Ministry of Finance**
Japan



Naoko Ishii was appointed Deputy Vice Minister of Finance for International Affairs in August 2010. She is responsible for international financial policies of the Ministry of Finance (MOF), including financial cooperation in Asia, development issues and the climate change. Since joining the MOF in 1981, her career at the Ministry has centered on international sphere, in particular, development issues. She was Director for Bilateral Development (2004–6) and for International Development Institutions (2002–04).

She spent nearly half of her career outside the MOF, including the World Bank and the IMF. Prior to her current appointment at the MOF, she was the Country Director for Sri Lanka at the World Bank (2006–10) and Program Coordinator for Vietnam at the World Bank (1997–2001). She also served as Project Manager for Vietnam and Mongolia at Harvard Institute for International Development (1996–97), Economist at the International Monetary Fund (1992–95), as well as a visiting fellow at Center for International Affairs at Harvard University (1984–85).


She published papers and books, two of which were awarded by Suntory Prize (1990) and Okita Memorial Prize for International Development Research (2004). She is the inaugural recipient of the 2006 Enjoji Jiro Memorial Prize. She obtained her BA in economics from University of Tokyo in 1981 and Ph. D in international development from University of Tokyo in 2006.



Oraz Jandosov
Director, RAKURS Center for
Economic Analysis; Former Finance
Minister; Former Governor,
Central Bank of Kazakhstan
Kazakhstan



Education:	
1978–1983	Department of Economics, Moscow State University.
1983–1986	Graduate Studies, Department of Economics, Moscow State University.
Employment:	
Feb 1987–Dec 1990	Research Associate, Institute of Economics, Academy of Sciences of Kazakhstan.
Jan 1991–Dec 1992	Adviser, then Head of Division, Supreme Economic Council under the President of Kazakhstan.
Jan 1993–Jan 1994	First Deputy Minister of Economy and Chairman, National Agency on Foreign Investment.
Jan 1994–Jan 1996	First Deputy Governor, National Bank of Kazakhstan.
Jan 1996–Jan 1998	Governor, National Bank of Kazakhstan.
Feb 1998–Jan 1999	First Deputy Prime Minister and Chairman, State Committee on Investment.
Jan 1999–Oct 1999	Deputy Prime Minister and Minister of Finance
Nov 1999–Nov 2000	President, KEGOC (Kazakhstan Electricity Grid Operating Company).
Dec 2000–Nov 2001	Deputy Prime Minister.
Dec 2001–Sept 2002	Chairman of the Board, Kazakhstan’s Association of Financial Institutions.
Jan 2003–Jun 2003	Assistant to the President Kazakhstan (economic and financial issues).
Jun 2003–Jul 2004	Chairman, Agency for Regulation of Natural Monopolies and Protection of Competition.
Mar 2002–Feb 2008	Co-Chairman, Democratic Party of Kazakhstan “Ak Zhol” (later “Nagyz Ak Zhol”).
Oct 2008–present	Director, RAKURS Center for Economic Analysis.



Abdoulie Janneh
Secretary General and Executive
Secretary, United Nations Economic
Commission for Africa (UNECA)
Ethiopia



Mr. Abdoulie Janneh (Gambia) is Under-Secretary-General and Executive Secretary of the United Nations Economic Commission for Africa (ECA). ECA is the regional arm of the United Nations in Africa. Since Mr. Janneh joined ECA, he has taken steps to strategically re-position the organization to better support Africa's development agenda. He has also overseen the articulation of the ECA Business Plan 2007–2009 to operationalize the new strategic vision. Before joining ECA, Mr. Janneh served as Assistant Secretary-General and UNDP Regional Director for Africa from June 2000 to October 2005. In that capacity, he managed United Nations Development Programme's (UNDP) largest Regional Bureau, covering 45 countries in sub-Saharan Africa with a complement of over 1,500 staff. Prior to that, he held a number of senior positions in UNDP and its affiliated funds, including Resident Coordinator and Resident Representative in Ghana (1996–1999) and Niger (1993–1996), as well as Deputy Executive Secretary of the United Nations Capital Development Fund (1990–1993). As a senior UN manager, Mr. Janneh has been a strong advocate for development efforts that respond effectively to Africa's national and regional priorities. Under his leadership, ECA has taken significant steps to support African countries in the area of regional integration, poverty eradication, trade, financing for development, ICTs, governance, climate change, the fight against HIV/AIDS, and natural resources management. Mr. Janneh remains particularly interested in the institutional transformation of the African Union and the successful implementation of the New Partnership for Africa's Development (NEPAD), including the Africa Peer Review Mechanism (APRM), as critical initiatives for achieving the Millennium Development Goals. Mr. Janneh has been striving to enhance partnership-building for Africa, as a necessary vehicle to mobilize support and build inclusiveness for shared development objectives. In this regard, he has been able to cultivate strong partnerships at the highest levels between ECA and governments, the private sector, civil society, as well as national, regional and international organizations. He also serves on the advisory panels of a number of organizations involved in Africa's development and has delivered over the years a number of keynote addresses, policy statements and written articles on issues germane to Africa's development.



Alejandro Jara
Deputy Director-General,
World Trade Organization
Switzerland




Alejandro Jara was born in 1949 in Santiago, Chile. He studied high school in Rio de Janeiro, Brazil and Santiago, Chile. In 1973 he obtained his law degree from the Universidad de Chile. With the support of a Fulbright scholarship he pursued graduate studies at the Law School, University of California at Berkeley (1975–1976).

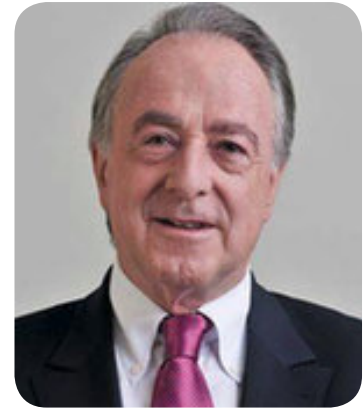
In 1976 he joined the Foreign Service of Chile where he has specialized in international economic relations. He served in the Delegation of Chile to the GATT in Geneva (1979–1984) and was seconded to the Economic System for Latin America (SELA) in Caracas as Coordinator for Trade Policy Affairs. He was appointed Director for Bilateral Economic Affairs (1993–1994), Director for Multilateral Economic Affairs (1994–1999). During 1996–1997 he also served as Chile's Senior Official to APEC. At the same period he was deputy Chief negotiator for the Chile–Canada Free Trade Agreement and in 1997–1998 he was Chief negotiator for the Chile–Mexico Free Trade Agreement. In July 1999 he was designated Director General for International Economic Relations.

In June 2000 he was appointed as Ambassador, Permanent Representative of Chile to the World Trade Organization in Geneva. During 2001 he served as Chairperson of the Committee on Trade and Environment of the WTO. In February 2002 he was elected as Chairman of the Special Session of the Council for Trade in Services, which is in charge of the negotiations mandated by Ministers in Doha. He is author of numerous articles and papers on international trade.

Mr. Jara is married to Daniela Benavente and has three children, Rafael Alejandro (1986), Octavia Verónica (2003) and Matilde (2007).

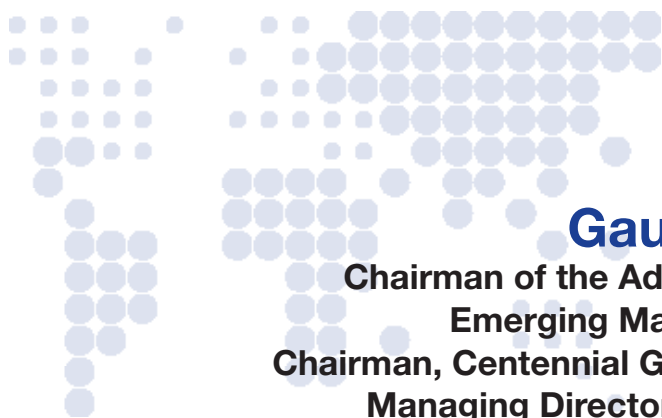


Alexandre Jetzer-Chung
**Senior Advisor for Government
Relations, Member Emeritus of the
Board of Directors,
Novartis International AG
Switzerland**



Born in January 1941, Mr. Jetzer earned master degrees in law and economics at the University of Neuchatel (Switzerland) and became a licensed attorney.

After more than 10 years as General Secretary of the Swiss Federation of Commerce and Industry in Zurich, he joined Sandoz in 1980. A year later, Mr. Jetzer became Member of the Group Executive Board of Sandoz AG, as Group Chief Financial Officer and, from 1990 on, as Head of Management Resources and International Coordination. In 1995, he became Vice Chairman and Chief Executive Officer of Sandoz Corporation and Chairman and Chief Executive Officer of Sandoz Pharmaceuticals Corporation. Mr. Jetzer returned to Basel in 1996 to serve as President of the Group Executive Board of Sandoz. Since January 1st, 1997, Mr. Jetzer has been serving as Member of the Board of Directors of Novartis AG (parent). In addition, he is a member of the Investment Advisory Council of the Prime Minister of Turkey and a member of the Development Committee of the Neuroscience Center of the University of Zurich, Switzerland.



Gautam Kaji
Chairman of the Advisory Board,
Emerging Markets Forum;
Chairman, Centennial Group; Former
Managing Director, World Bank
United States

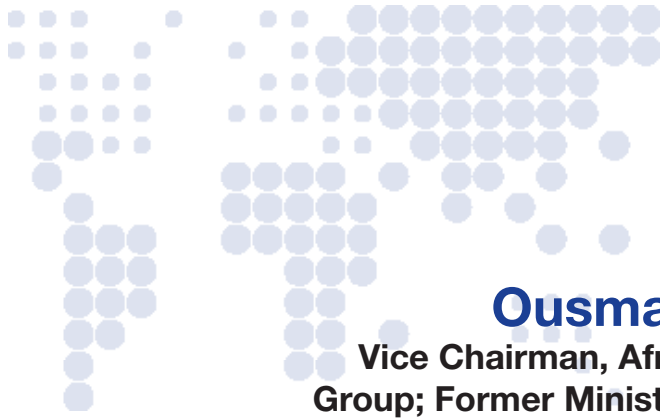


Mr. Kaji is the Chairman of the Centennial Group, a strategic advisory firm created by internationally recognized figures from the public and private sectors. The firm provides high-level policy and strategic advice to top business executives and senior public officials on how to derive maximum benefits while minimizing risks from opportunities in today's global economy.

Mr. Kaji currently serves on the Board of Directors of listed and privately held companies including: The Cabot Corp., Boston MA; The Infrastructure Development Finance Co. Ltd., India; HCL Perot Systems, Inc., Netherlands; Synergy Power Co. Ltd., Hong Kong; and Washington Asset Management, Inc., Washington, D.C. In addition, he has provided services to a number of private institutions such as J.P. Morgan since leaving the World Bank. In a career spanning almost 30 years in economic and development policy formulation and implementation with the World Bank, Gautam S. Kaji played a key role in helping the institution meet the development needs of its more than 180 member nations. In the process, he earned a worldwide reputation as a leading expert on global economic and financial issues.

When he retired from the World Bank in November 1997, Mr. Kaji was Managing Director for Operations, with specific responsibility for the institution's programs in Asia and Africa. He also chaired the Operations Committee, which reviews all projects put forward for Bank support and served as co-chair of the Private Sector Development Group, which encompasses the work of the Bank's private-sector affiliates, IFC and MIGA, as well as the IBRD itself. In addition, he was a member of the Bank's Executive Committee, the core senior management team guiding the strategic direction of the institution. Earlier, Mr. Kaji served in various operational positions with the Bank—including in Africa, Europe and the Middle East, and as Director for Human Resources.

Prior to his appointment as Managing Director in 1994, he was the Bank's Vice President for operations in East Asia and the Pacific – a region with which he was closely involved for well over a decade. This involvement has allowed him to develop a keen insight into the social, institutional and political considerations that influence practical policy formulation and implementation throughout Asia. He continues to maintain close personal contact with the senior policy makers and business leaders within and outside the region. Before joining the World Bank, Mr. Kaji worked for a number of years in the commercial banking sector in India, Hong Kong, the United Kingdom, and the United States. He has an MBA from the Wharton School of Finance.



Ousmane Kane
Vice Chairman, African Iron Ore
Group; Former Minister of Finance
Mauritania



Mr. Ousmane Kane, of Mauritanian nationality, has had a diversified career in Mauritania and in the International Financial System. The main functions he has occupied are briefly passed review below.

Minister of Finance, from 11 August 2009 to 31 March 2010. During this brief period, he helped Mauritania conclude an ambitious program of reforms with the support of the International Monetary Fund. He left the Ministry while some important reforms were already underway: civil servants remuneration, strategic review of the public enterprises sector, Tax Authority Modernization, etc

Director-General of the Société Nationale Industrielle et Minière (SNIM), from November, 2008 to August 2009. SNIM is the most important company of the country, and its main employer. SNIM is the 6th world exporter of iron ore. Mr. Kane has been appointed at this position during the 2008 financial and economical crisis which had seriously affected the world steel industry. It was also a difficult period for the country because of a serious internal political crisis. SNIM went through these entire crises without major disruption, including the conclusion of the negotiations for a US\$ 1 billion development and modernization program with the participation of 4 commercial banks and 4 development financial institutions.

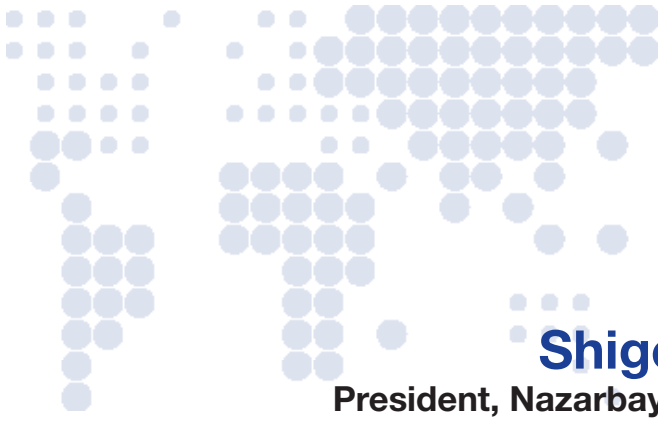
Governor of the Central Bank of Mauritania, from September 2006 to 9 November. Mr. Ousmane Kane has led several institutional, financial and monetary important reforms during this period. The laws and the rules governing the Central Bank, the banking sector and the micro finance institutions have been totally revisited. He has been able to organize the rescue of a private commercial bank through the involvement of foreign direct investors and has introduced a new, transparent and modern system of allocation of foreign currency. He has chaired the African Governors of the International Monetary Fund and the World Bank Group and participated in several high level discussions on development financing.

Senior Advisor to the Head of State (Islamic Republic of Mauritania), from March 23 and September 13, 2006. At the Presidency, he was particularly in charge of investment dossiers. He prepared the creation of the Presidential Council for the investment in Mauritania.

African Development Bank official (February 1991 and October 2005): Mr. Kane held several positions, among them: i) Vice-President of institutional services, ii) Director of strategic planning and the budget, iii) Director Human Resources Management Department, iv) Head of Goods and Services Procurement Unit.

Mr Ousmane Kane is an engineer, graduated from the Ecole Nationale Supérieure des Mines de Saint-Etienne (France) and the Ecole Polytechnique, Palaiseau (France).

Ousmane Kane was born April 10, 1955 in Tékane (Mauritania), and speaks excellent French and very good English.



Shigeo Katsu
President, Nazarbayev University
Kazakhstan



Shigeo Katsu joined the World Bank as a Young Professional in 1979, and soon moved to the Western Africa Projects Department as an economist, first in the Energy, Water & Telecom Division, and later in the Water Supply & Urban Division. In 1985, he was appointed the Bank's Resident Representative in Benin until fall 1989. Between fall 1989 and end 1991, Mr. Katsu was seconded to the Export-Import Bank of Japan as Deputy Director, Country Economic Policy Analysis Department. Between 1992 and 1995, Mr. Katsu served as Principal Operations Officer for the Industry & Energy Operations Division, China Department, East Asia & Pacific Region, and subsequently was appointed Chief, and then Country Director, of the Bank's Regional Mission in Abidjan, Cote d'Ivoire. Mr. Katsu assumed the position of Regional Director, Operations in 1999 where his responsibilities broadly consisted of assisting in the management of the ECA Region's operations, and serving as the Regional liaison with the corporate center. In August 2003 he became Vice President of the ECA Region, where he served in this capacity for six years. He subsequently took on an assignment as Special Advisor to the Managing Directors of the World Bank, and retired from the World Bank in December 2009.

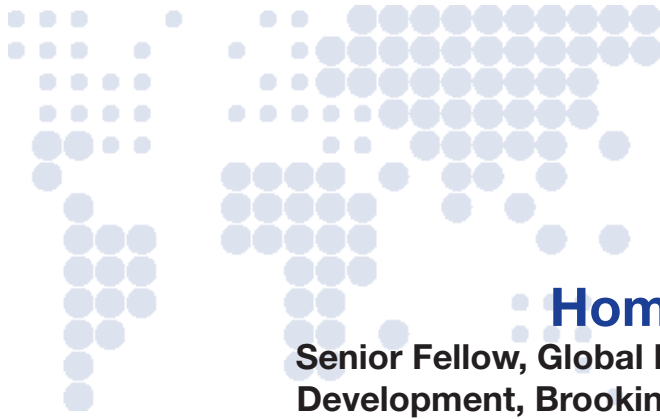


Farida Khambata
Global Strategist, Cartica Capital
United States

Farida Khambata is Global Strategist of Cartica Capital. Prior to joining Cartica, Mrs. Khambata was a member of IFC's Management Group. In her last position at IFC she served as the Regional Vice President in charge of all operations in East Asia and the Pacific, South Asia, Latin America and the Caribbean, and the Global Manufacturing Cluster. She was responsible for strategy, investment operations and advisory services in IFC's member countries in these regions. She also oversaw all equity investments globally and investments specifically in Agribusiness, Manufacturing and Services and Health and Education, regardless of geography.

Prior to her final appointment at IFC, Mrs. Khambata was Vice President for Portfolio and Risk Management where she had responsibility for the Corporation's portfolio (approximately \$14 billion) and risk management operations as well as for information technology, controls, budgeting, trust funds and back office operations. Before being named Vice President, Mrs. Khambata was the Treasurer of IFC and handled, among other things, IFC's borrowing program and the management of its liquid assets. Prior to becoming the Treasurer, Mrs. Khambata was the Director of the Central Capital Markets Department which was responsible for IFC's Financial Sector investments, IFC's Emerging Markets Data Base ("EMDB"), and for providing advice on capital market development.

Mrs. Khambata joined IFC in 1986 from the World Bank where she managed pension fund assets and was in charge of non-US equities. She received a Master of Science in Economics from the University of Cambridge and a Master of Science in Business Management from the London Business School.



Homi Kharas
**Senior Fellow, Global Economy and
Development, Brookings Institution**
United States



Homi Kharas is a Visiting Fellow at Brookings Institution in Washington D.C. He is a member of the Working Group for the Commission on Growth and Development, chaired by Michael Spence.

Previously, Homi served as Chief Economist for the World Bank's East Asia and Pacific region, and as Director for Poverty Reduction and Economic Management, Finance and Private Sector Development, responsible for the Bank's advice on structural and economic policies, fiscal issues, debt, trade, governance and financial markets. In 1990–91, he was a Senior Partner with Jeff Sachs and Associates, advising governments in Eastern Europe and the Soviet Union on transition. His research interests are now focused on global trends, East Asian growth and development, and international aid for the poorest countries. He holds a Ph. D. in economics from Harvard University.



Miguel Alberto Kiguel
President, Nuverse Financial Advisors
Argentina



Miguel Alberto Kiguel holds a degree in Economics from the University of Buenos Aires (1976) and a Ph. D. from Columbia University (1983).

He is currently Director of Econviews, an economic and financial advisor to major corporations and financial institutions in Argentina and abroad, a consultant with Latin American Governments, and multilateral institutions, including the IMF, the World Bank, the InterAmerican Development bank and the BIS. He teaches at Universidad Di Tella, and is an Academic Advisor at FIEL.

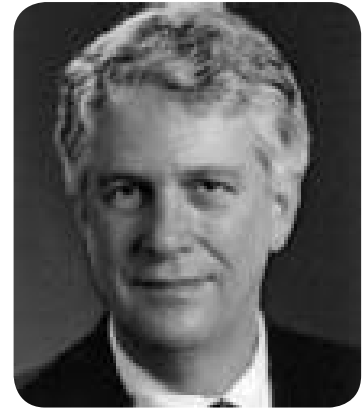
He was president of Banco Hipotecario S.A (2001–03), Undersecretary of Finance and Chief Advisor to the Minister of the Economy of Argentina (1996–99), Deputy General Manager for Economics and Finance at the Central Bank of Argentina(1994-96), Principal Economist at the World Bank (1987–94), and was an Associate at the Institute for International Economics in Washington DC (1983–85).

He was Assistant Professor at the University of Maryland, 1983–87, and an adjunct Professor at Georgetown University and taught at CEMA University.

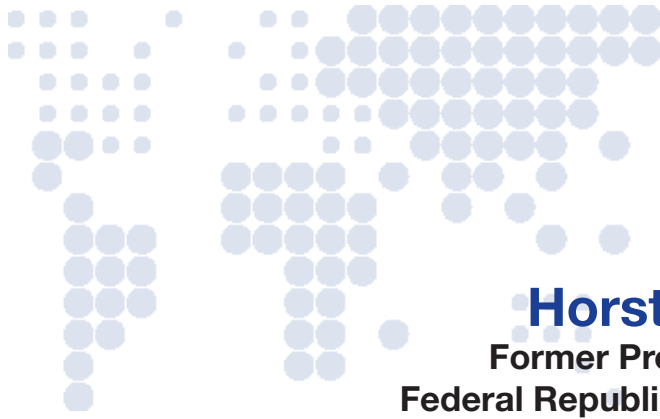
He has conducted research activities in different areas, such as inflation, and stabilization policies, exchange rate and monetary policy, and on financial markets. His books and academic papers on macroeconomics, inflation, monetary policy, and on financial markets have been published in the USA, Europe and in several Latin American countries.



Caio Koch-Weser
Vice Chairman, Deutsche Bank;
Former State Secretary, Ministry of
Finance of Germany
United Kingdom



A German and Brazilian national, Mr. Caio Koch-Weser, 62, was born in Brazil, studied economics in Germany, worked in the U.S. and was appointed as German Deputy Minister of Finance (State Secretary) in 1999—a position he held until November 2005. His responsibilities included international finance (G-7 Deputy), European economic and financial affairs, as well as capital markets, banking and insurance. From 2003–2005, Mr. Koch-Weser held the position of Chairman of the EU’s Economic and Financial Committee, a committee of treasury directors and deputy central bankers that prepares EU ministerial meetings. He was also Chairman of the Supervisory Board of German Banking and Securities Supervisory Agency (BaFin). From 1973 until 1999, Mr. Koch-Weser held a number of high-level positions in the World Bank in Washington, notably as Division Chief for the China Program (1980–86), Director responsible for West Africa (1986–1990), Deputy Treasurer and Director Treasury Operations (1990–91), Regional Vice President for Middle East and North Africa (1991–95), and Managing Director Operations and Member of the Executive Committee (1996–1999). Other current activities include being a member of the Advisory Board of the Bertelsmann Foundation in Germany, a Trustee of the Institute of International Economics (IIE) in Washington, and a Board member of BRUEGEL, the new European think tank in Brussels created by European governments and European and international corporations.



Horst Köhler Former President of the Federal Republic of Germany *Germany*



Horst Köhler is born in Skierbieszów, Poland, on 22 February 1943. His parents, German farmers from Bessarabia in Romania, had been forcibly resettled to Poland, which was in turn occupied by the Wehrmacht. Horst Köhler is the seventh of eight children.

During the war in 1944, the family flees from the advancing Soviet troops and settles in Markkleeberg-Zöbiger near Leipzig. Here the parents build a new livelihood for themselves on a small farm. Soon, the mother in particular wants to improve her family's opportunities. In 1953, before the uprising on 17 June, the Köhlers manage to flee to the Federal Republic of Germany via West Berlin. For four years they live in various refugee camps before finally finding a new home in the Swabian city of Ludwigsburg in 1957.

Köhler sits his university entrance examination at Ludwigsburg's Mörike Grammar School in 1963. He does his military service, signs up for two years in the armoured infantry and becomes second lieutenant of the reserve. He finances his economics studies through part-time jobs. In 1969 he completes his studies at the University of Tübingen and becomes an academic assistant at the Institute for Applied Economic Research. That same year, he marries Eva Luise Bohnet, a teacher from Ludwigsburg.

In 1977, Köhler obtains his doctorate from the University of Tübingen. His dissertation looks at the effect of technical advances on labour.

In 1976, Köhler joins the Policy Principles Directorate-General of the Federal Ministry of Economics in Bonn under Minister Otto Graf Lambsdorff.

In 1981, he leaves Bonn for Kiel and becomes Advisor to Gerhard Stoltenberg, then Minister-President of Land Schleswig-Holstein, in the State Chancellery. When Stoltenberg becomes Federal Finance Minister with the change of government in 1982, Köhler leaves Kiel to return to Bonn, where he joins the leading officials in the Finance Ministry, becoming Head of the Minister's Office. Later he takes over the Policy Principles Directorate-General and the Finance and Credit Directorate-General, which is responsible for international financial and monetary policy.

In 1990 Federal Finance Minister Theo Waigel appoints Horst Köhler State Secretary. Köhler negotiates the German-German monetary union with the GDR leadership. And in Moscow he negotiates the agreement on the withdrawal of Soviet troops from the GDR. He is chief negotiator for the Maastricht Treaty on European Monetary Union, as well as the Personal Representative (Sherpa) of Federal Chancellor Helmut Kohl for the World Economic Summits of the then G7. Köhler organizes the World Economic Summit in Munich where Germany hosts the G7 in 1992.

In 1993 Horst Köhler leaves the Federal Government and becomes President of the German Savings Bank Association. He works to create a modern image of the organization and recognizes the particular responsibility of the savings banks for small and medium-sized enterprises and for the social climate in the municipalities. In 1998, Helmut Kohl asks him to become President of the European Bank for Reconstruction and Development in London. The Bank's task is to build up the market economy and democracy in the former Eastern bloc states. Köhler changes the bank's policy to give greater support to small and medium-sized enterprises. Market economy structures are to be built from the bottom up.


In 2000, Federal Chancellor Gerhard Schröder proposes Köhler as the new Managing Director of the International Monetary Fund (IMF) in Washington, DC. Köhler sets himself the goal of making the IMF's work transparent and more geared to crisis prevention. So he steps up IMF cooperation with the World Bank under James D. Wolfensohn. Köhler is convinced that more has to be done to alleviate poverty if peace and stability are to be secured in the long term. To this end, he instigates far-reaching reforms in the IMF.

In 2003 he is awarded an honorary professorship by the University of Tübingen.

On 4 July 2004, Horst Köhler is sworn in as the ninth President of the Federal Republic of Germany. In the domestic arena, the Federal President is concerned above all with preserving and creating new sustainable jobs. In his opinion, Germany also needs a better education system and a creative approach to demographic change in order to regenerate itself. We now have an opportunity, Horst Köhler believes, to forge closer bonds between young and old in a more inclusive society. He also considers Germany to be a "land of ideas" with the confidence and unity required to shape its own future, a country that is shouldering its responsibility to be a force for good in the world and especially in the European Union. In the field of foreign policy, he advocates a human dimension to globalization with clearly defined rules. He is therefore a staunch campaigner for poverty eradication and the African continent.

On 23 May 2009, Federal President Köhler is re-elected for a second term of five years by an absolute majority of 613 votes in the Federal Convention in the first round of voting.

On 31 May 2010, Horst Köhler resigns from his office of Federal President.



Harinder Kohli
**Chief Executive, Emerging Markets
Forum; President and Chief Executive
Officer, Centennial Group
*United States***



Born in 1945, Harinder Kohli studied Mechanical Engineering at the Punjab University (India) and graduated with high distinction from the Harvard University in 1972, with a Masters in Business Administration.

Mr. Kohli started his career as a production engineer at Prestolite, an automobiles components manufacturer, before joining Union Carbide India where he worked in its chemicals and metals division between 1967–70. In 1970, he came to the US to study management and finance.

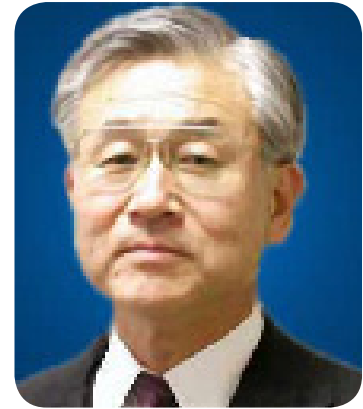
After graduating from Harvard, he joined the World Bank at its Washington DC headquarters as a Young Professional. During his 26-year career at the Bank, he held a series of senior managerial positions involving technical, strategic and country relations responsibilities and worked in over 50 countries in all continents of the world. These positions included leading: the Division responsible for the Bank's worldwide operations in Chemicals, Fertilizers, Refining and Petrochemicals industries; the Group responsible for formulating and overseeing the Bank's policy and strategy on Industrial and Financial Sectors Development; and the Information, Technology and Facilities Department—as one of the Bank's youngest directors.

While Mr. Kohli was in this latter position, the Bank created one of the first global corporate communications networks, pioneered the concept of universal access to personal computers for all staff, became the largest corporate user of electronic mail amongst non-technology companies, and built an award winning new headquarters building. In 1990, he went on to become the Director of the Technical Department that housed senior technical experts who advised all Bank borrowers in Europe and the Middle East. In 1993, he became the Director responsible for country strategy and all lending decisions for Maghreb countries and Iran. Between 1994 and 1998, he was Senior Advisor, East Asia and Pacific, when he led the Bank's work in private participation in infrastructure. Harinder Kohli started the Centennial Group in 1998, a strategic advisory company based in Washington, D.C., specializing in emerging markets.

He has been a major shareholder, President and CEO of the parent company since its inception. The group now consists of five companies, including subsidiaries in Asia and Latin America. Its work is focused on: Economic and Political Research; Corporate Strategy for Emerging Markets; Financial Sector, Energy, Infrastructure and Urban Development; and Procurement Systems and Governance Reforms. Its clients include major international corporations, governments, and multilateral and bilateral development institutions. Mr. Kohli is a Founding Director and the Chief Executive of the Emerging Markets Forum.



Hidehiro Konno
Member of the Board,
Mitsubishi Corporation; Former Vice
Minister of Trade and Industry
Japan



Born in 1944, Hidehiro Konno holds M.P.A. from Woodrow Wilson School of Princeton University and B.A. in international relations from the University of Tokyo.

Hidehiro Konno joined the Ministry of International Trade and Industry (MITI) in 1968, and served in a variety of key positions in the economic and trade policy area, including Director-General for Commerce and Distribution Policy (1996–1997), and Director-General of International Trade Policy Bureau (1998–2000). In January 2001 when MITI was reorganized into the Ministry of Economy, Trade and Industry (METI), he became Vice-Minister for International Affairs. While in public service, he represented the Japanese government in various international meetings of GATT/WTO, United Nations, APEC and other institutions.

From 2003 through 2009, Hidehiro Konno managed as Chairman and CEO the Nippon Export and Investment Insurance (NEXI). He also served as the President of the Berne Union, the International Union of Credit and Investment Insurers in 2008 and 2009.

In 2010, he was appointed to the board of the Mitsubishi Corporation, Japan's leading trading and investment firm.

Shinji Kowase
**General Manager, Corporate Strategy
 & Research Department,
 Mitsubishi Corporation**
Japan



Career History

April 2010–Present	General manager, Corporate Strategy and Research Department Mitsubishi Corporation, Tokyo, Japan
April 2007–March 2010	President & CEO, Mitsubishi Canada Ltd.
April 2005–March 2007	Deputy General Manager, Corporate Strategy and Research Department Mitsubishi Corporation, Tokyo, Japan Director of Inter-Active Inc.: Consulting Company established with Mitsubishi Research Institute (Concurrent) Director of Techno Associates, Inc.: Think-Tank established with Nikkei Business Publications Inc. (Concurrent)
April 1999–March 2005	Acting General manager, Global Strategy & Coordination Department, Mitsubishi Corporation, Tokyo, Japan Responsible for the Americas, Project Coordination and Global Strategy.
April 1998–March 1999	Executive Assistant to the Chairman, Mitsubishi Corporation, Tokyo, Japan
February 1996–March 1998	Executive Assistant to the President, Mitsubishi Corporation, Tokyo, Japan
February 1995–January 1996	Marketing & Coordination Department, Mitsubishi Corporation, Tokyo, Japan Responsible for Europe and Africa
February 1995–January 1995	Mitsubishi Corporation Johannesburg Branch, South Africa Responsible for Telecommunication, Medical Equipments, Aircraft Leasing and Private Equity Fund business in South Africa. Also in charge of development projects in the neighbouring countries such as Madagascar, Mozambique, Botswana, Swaziland, Lesotho, Namibia and Angola.
April 1981–May 1989	Marketing & Coordination Department, Mitsubishi Corporation, Tokyo, Japan Marketing & Coordination for Europe and Africa. Also involved in counter-trade transactions.
April 1981	Joined Mitsubhish Corporation, Tokyo, Japan
Education	
March 1981	Graduated from the Faculty of Arts and Sciences, Tokyo University, Tokyo, Japan



Haruhiko Kuroda
President, Asian Development Bank
(ADB)



Mr. Haruhiko Kuroda is the President of the Asian Development Bank (ADB) and the Chairperson of ADB's Board of Directors. He was elected President by ADB's Board of Governors in November 2004 and was re-elected in November 2006 for a new five-year term. Before joining ADB, Mr. Kuroda was Special Advisor to the Cabinet of Japanese Prime Minister Junichiro Koizumi and a professor at the graduate school of economics at Hitotsubashi University in Tokyo.

In a career spanning nearly four decades, Mr. Kuroda has represented Japan's Ministry of Finance at a number of international monetary conferences as Vice Minister of Finance for International Affairs. During his terms as Director-General of the International Bureau and as Vice Minister of Finance between 1997 and 2003, Mr. Kuroda helped design and implement the US\$30 billion Miyazawa Initiative—Japan's response to Asian economies hit by the 1997–1998 financial crisis. Under his leadership, Japan helped Asian nations establish the Chiang Mai Initiative, a network of currency swap agreements designed to avert another crisis. Born on 25 October 1944, Mr. Kuroda holds a BA in Law from the University of Tokyo and a Master of Philosophy in Economics from the University of Oxford. He joined the Ministry of Finance in 1967. Eight years later, he was seconded to the International Monetary Fund. After returning to the Ministry, Mr. Kuroda assumed a number of senior posts in the Ministry's international finance and taxation bureaus.

While Deputy Director-General of the International Finance Bureau, he was responsible for Japan's official development assistance as well as relations with multilateral development financial institutions including ADB. Mr. Kuroda served as President of the Ministry's research arm, the Institute of Fiscal and Monetary Policy, for one year before returning to the International Bureau as Director-General. Two years later, he was promoted to Vice Minister of Finance for International Affairs, responsible for policy planning, international coordination, and external representation. After retiring from the Ministry in 2003, Mr. Kuroda was appointed Special Advisor to the Cabinet of Prime Minister Koizumi to advise the premier on international monetary issues. He has authored several books on monetary policy, exchange rate, international finance policy coordination, international taxation, and international negotiations.



Maria Pilar L'Hotellerie-Fallois Armas
Associate Director General for
International Affairs, Banco de España
Spain



Pilar L'Hotellerie-Fallois is currently the Associate Director General of International Affairs of the Banco de España. Previously, she pursued her career in this institution as an economist, holding positions of responsibility in the Economic Analysis and Forecasting Department, where she was Director from 2004 to 2006 and Head of the Forecasting and Conjunctural Analysis Division from 1998 to 2004.

She was member of the Economic Policy Committee of the European Union and of the Monetary Policy Committee of the Eurosystem and presently is member of the International Relations Committee of the ESCB.

From 1980 and 1983 she was assistant Professor of Economics at the Universidad Complutense de Madrid and in the C.E.U. Subsequently she worked as professor in the CEMFI too. She is Graduate in Economics by the Universidad Complutense de Madrid and Master in Public Administration by the Kennedy School of Government of Harvard University. She has collaborated in economic journals and publications of the Banco de España.



Rajiv Lall
Chief Executive Officer and
Managing Director, Infrastructure
Development Finance Company
India



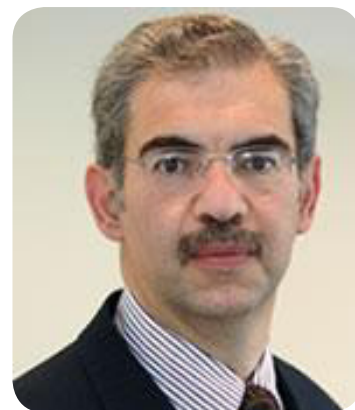
Dr. Rajiv Lall is the Managing Director and Chief Executive Officer of IDFC. He was named to his position in January 2005. Dr. Lall has over two decades of experience with leading global investment banks, multilateral agencies and academia. His areas of expertise include project finance, private equity/ venture capital, international capital markets, trade and macroeconomic policy issues with a focus on India and China.

Prior to joining IDFC, Dr. Lall was variously, a Partner with Warburg Pincus in New York, Head of Asian Economic Research, with Morgan Stanley Asia Limited, and Economist with the World Bank, Washington DC and the Asian Development Bank (ADB), Manila, Philippines and a member faculty of Florida Atlantic University.

Dr. Lall has a BA in Politics, Philosophy and Economics from Oxford University and a Ph.D. in Economics from Columbia University.

Dr. Lall has a number of publications to his credit and is fluent in French.

Santiago Levy
**Vice President for Sectors and Knowledge
 and Former Chief Economist,
 Inter-American Development Bank; Former
 Deputy Minister of Finance, Ministry of
 Finance and Public Credit of Mexico**
United States



Santiago Levy is the Vice-President for Sectors and Knowledge at the Inter-American Development Bank. From August 2007 to February 2008, he served as General Manager and Chief Economist for the IDB Research Department.

Previously, he was General Director at the Mexican Social Security Institute (IMSS) from December 2000 to October 2005. Under his tenure, he promoted changes to the Social Security Act to increase transparency and accountability in IMSS finances and create long-term reserves.

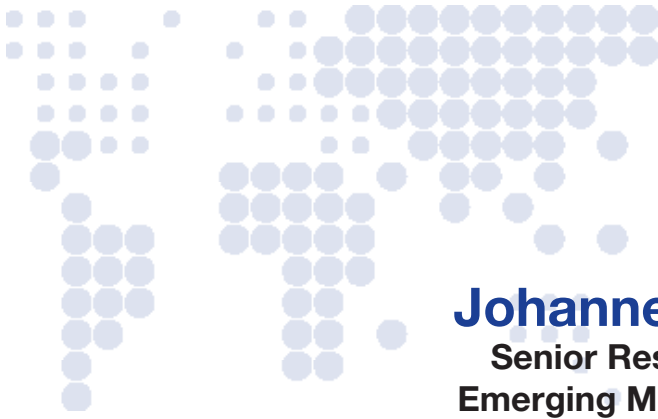
From 1994 to 2000, Levy served as the Deputy Minister at the Ministry of Finance and Public Credit of Mexico, becoming the main architect of the renowned social program Progresa-Oportunidades that benefits the poor.

He holds a Ph.D. in economics and a Masters in Political economy from Boston University. He was a post-doctoral fellow at Cambridge University.

Mr. Levy has advised several governments and international organizations and has held several teaching positions, including faculty positions at the Instituto Tecnológico Autónomo of Mexico and Boston University, where he was Associate Professor and Director of the Institute for Economic Development.

He is the author of at least 75 articles, monographs and book chapters on such diverse subjects as poverty reduction, competitiveness, foreign exchange policy, export imbalances, pricing, microeconomics and energy. His paper Poverty in Mexico won the 1992 National Research Prize in Economics awarded by the Bank of Mexico.

His recent published books are: *No Growth without Equity? Inequality, Interests and Competition in Mexico* (edited with Michael Walton), Palgrave-Macmillan and the World Bank, 2009; *Good Intentions, Bad Outcomes: Social Policy, Informality, and Economic Growth in Mexico*, Brookings Institution Press, 2008; *Progress Against Poverty: Sustaining Mexico's Progresa-Oportunidades Program*, Brookings Institution Press, 2006; *Sin Herencia de Pobreza*, Editorial Planeta, 2005 (with Evelyne Rodríguez); and *Ensayos sobre el Desarrollo Económico y Social de México*, Fondo de Cultura Económica, Mexico, 2004.



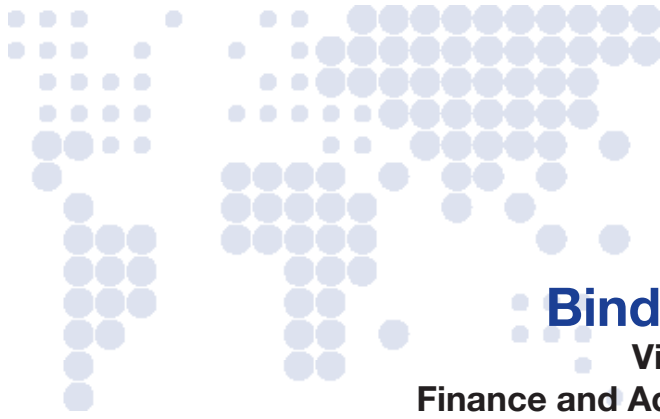
Johannes F. Linn
Senior Resident Fellow,
Emerging Markets Forum
United States



Mr. Linn studied law at the Free University, Berlin, Germany. He received his training as an economist at Oxford University, England (BA, 1968), and at Cornell University, USA (PhD, 1972). He is a German National. Mr. Linn joined the World Bank in 1973. For nine years he worked in the Bank's research wing on issues of urban development policy. Based on his research, he published various articles on urban development and urban public finance, and also two books: *Cities in Developing World: Policies for Their Equitable and Efficient Growth* (Oxford University Press, 1983) and (with Roy Bahl) *Urban Public Finance in Developing Countries* (Oxford University Press, 1992). In 1978, Mr. Linn spent six months at the University of Munster, Germany, as a visiting researcher. Subsequently he served as country economist and economic advisor in the Bank's East Asia Regional Staff.

In 1988, he published, with Amarendra Bhattacharya, a study entitled "Trade and Industrial Policy in the Developing Countries of East Asia" (World Bank Discussion Paper No. 27). In 1987/88, Mr. Linn was Staff Director of World Development Report 1988 which dealt principally with issues of public finance in development. Between 1988 and 1991, he served as Senior Economic Advisor in the Bank's Development Economics Staff, as the Director of its International Economics Department and as Director of its Country Economics Department. In 1991, Mr. Linn was appointed the World Bank's Vice President for Financial Policy and Resource Mobilization. In that capacity, he was in charge of overall financial policies and prudential management of the World Bank (IBRD and IDA) and in charge of mobilizing capital resources for IBRD and donor resources for IDA and for the Global Environment Facility (GEF). From January 1996 through September 2003, Mr. Linn held the position of the Bank's Vice President for Europe and Central Asia (ECA). A collection of his speeches were published under the title *Transition Years – Reflections on Economic Reform and Social Change in Europe and Central Asia* (World Bank, 2004). From September 2003 to June 2006, Mr. Linn was a Visiting Fellow at the Brookings Institution.

From July 1, 2005, Mr. Linn serves as Senior Fellow at Brookings. He has been engaged in research and advisory work on global governance, on transition issues in Central and South-East Europe, the CIS and Turkey, on transatlantic relations, and on cultural heritage preservation. During 2004-5 Mr. Linn also served as Project Leader and Lead Author for the UNDP Central Asia Human Development Report (December 2005). He edited (with Colin Bradford) *Global Governance Reform: Breaking the Stalemate* (Brookings, 2007).



Bindu Lohani
Vice President,
Finance and Administration,
Asian Development Bank (ADB)

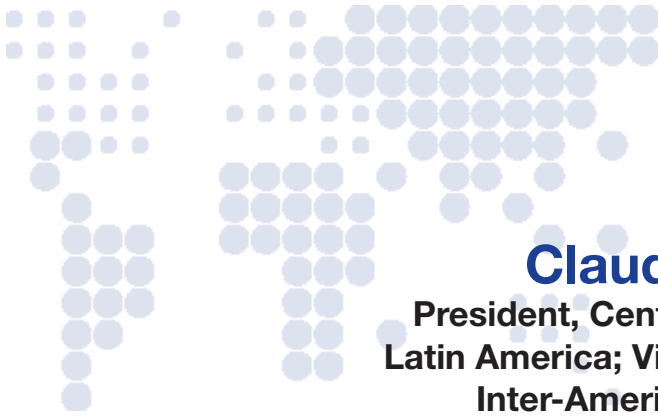


Dr. Bindu Lohani is the Vice-President of Finance and Administration of the Asian Development Bank (ADB).

Prior to this, he was the Director General of the ADB's Regional and Sustainable Development Department (responsible for sectoral and thematic areas like energy, water, environment and governance) and the ADB's Chief Compliance Officer, Special Advisor to the President on Clean Energy and Environment and The Secretary of the Bank. He also worked in Infrastructure and Environment Departments at ADB. Before joining the ADB, Dr. Lohani worked at the Government of Nepal. He was also Division Chairman at the Asian Institute of Technology (AIT).

Dr. Lohani holds a Doctorate degree in Engineering. He has completed several management development programs, including programs conducted by the business schools of the University of Chicago, Cornell University, and Corporate Leadership program at Yale University.

Dr. Lohani is an elected member of the National Academy of Engineering of United States, and is, a diplomate of the American Academy of Environmental Engineers and Fellow of the American Association for the Advancement of Science Council.



Claudio Loser
President, Centennial Group
Latin America; Visiting Fellow,
Inter-American Dialogue
Argentina



Education

BS, University of Cuyo in Argentina

Masters of Arts and PhD from the University of Chicago in 1967 and 1971

Employment

2003–Present

Senior Fellow at the Inter-American Dialogue, a Washington-based forum for opinion leaders and policymakers on Western Hemisphere affairs. The Dialogue's 100 members—from the United States, Canada, and 22 countries of Latin America and the Caribbean—include seven former presidents and several ex-cabinet ministers, sitting governors, congressional leaders, corporate CEOs, and distinguished academics and journalists.

IMF 1972–2002

Director of the Western Hemisphere Department in the International Monetary Fund. The Western Hemisphere Department, one of the largest in the Fund, includes 34 member countries from North, Central and South America, and from the Caribbean.

Mr. Loser was named Director of the Western Hemisphere Department in 1994. During his tenure, a number of important financial support programs were negotiated and implemented in the region. Under his leadership, the department also was actively involved in a wide range of surveillance, technical assistance, and research activities.

Teaching, 1971–1972

Taught international economics and finance at the University of Cuyo and at American University in Washington, D.C. He was also a consultant for the Andean Group in Lima, Peru.

Mr. Loser has participated in a large number of international conferences and has published in numerous journals, mostly on Latin American economic issues. Recently he has worked closely with the G-24, the Andean Finance Corporation (CAF), the Rio Group of Latin American Cooperation, and with a number of financial corporations, also dealing with developments in Latin America and the evolving relations between these countries and the IMF.



Manuel Marfan
 Deputy Governor,
 Central Bank of Chile
Chile



Mr. Marfan has been Board Member of the Central Bank of Chile since December 2003. He graduated in economics from the University of Chile in 1977 and received a Ph.D. from Yale University in 1986 with his thesis on fiscal policy.

Before joining the Bank, Mr. Marfán was regional advisor and director of the Economic Development Division of the Economic Commission for Latin America and the Caribbean, ECLAC from 2000 to 2003. He was Finance Minister (1999–2000), Finance Under-Secretary and chairman of the Capital Market Committee (1994–99). Previously he had been advisor to the Finance Ministry (1993–94), macroeconomic policies coordinator, and executive secretary of the Ministers' Economic Committee (1990–91).

During this time he was able to push forward tax reforms, banking and capital market reforms, modernization of the Finance Ministry services and actively participated in the design and coordination of macroeconomic policies in the decade 1990–2000.

Mr. Marfán was a researcher at the Corporation for Latin American Economic Research, CIEPLAN (1977–78; 1983–90 and 1992) and for the regional employment program for Latin America and the Caribbean-ILO (1978–81).

He was also member of the group of external advisors to the President of the IDB (2001) and of the external review group of the IMF's Fiscal Affairs Department (2000). He co-chaired the Hemispheric Committee on international economic and financial affairs, linked to the Free Trade Association of the Americas, FTAA (1995–99).

He has worked as a consultant on macroeconomic and fiscal policies to the governments of Bolivia, Colombia, Ecuador, Dominican Republic and Paraguay and to the National Assembly of Costa Rica. He has lectured in almost all the countries of Latin America and in over ten other countries of Africa, Asia, Europe and North America.

Mr. Marfán has published articles in periodicals and books in Chile and abroad. He has been professor (under-graduate and graduate levels) of macroeconomics and fiscal policy at the Catholic University of Chile, at graduate level at the Latin American Institute for Economic and Social Development, ILADES-Georgetown University, the Latin American Institute for Economic and Social Planning, ILPES and the seminar on Latin American economic policies, SPEAL. He is currently professor of macroeconomics at the University of Chile.



Nicolas Mariscal Toroella
President, Grupo Marhnos
Mexico



MARHNOS is a privately owned, 100% Mexican company, founded in 1954 and ranked among the top ten construction companies of Mexico. Focused originally in construction and currently composed of a group of companies involved in integrated development in the real estate, industry and infrastructure sectors, the company's competitive advantage is based on its understanding of the construction industry and a clear sense of ethics and social responsibility.

The group has grown in four main business areas: construction (building and industrial), real estate and BOT projects (hotels and distribution centers), concessions (toll roads, parking garages and wastewater treatment plants) and housing (medium and low income). It operates in Mexico nationwide and has participated in projects in the United States, Guatemala, El Salvador, Peru, Venezuela, Colombia and Chile.

Mr. Mariscal has a civil engineering degree from Universidad IBEROAMERICANA, a master of science in construction administration from Stanford University, and has participated in several executive educational programs at the University of Chicago and at Harvard University.

Activities:

- Advisor, Afianzadora Aserta; and SSA Mexico (Stevedoring Services of America)
- Founding Member, Disaster Relief Network, an initiative sponsored by the World Economic Forum to support relief efforts for countries affected by disasters.
- Member, Union Social de Empresarios Mexicanos (USEM); Unidos por Ellos; Impulsa (Junior Achievement); World Economic Forum; and Chief Executives Organization, among others.

Mr. Mariscal is married to Mrs. María del Carmen Servitje de Mariscal. The couple has four children and seven grandchildren.



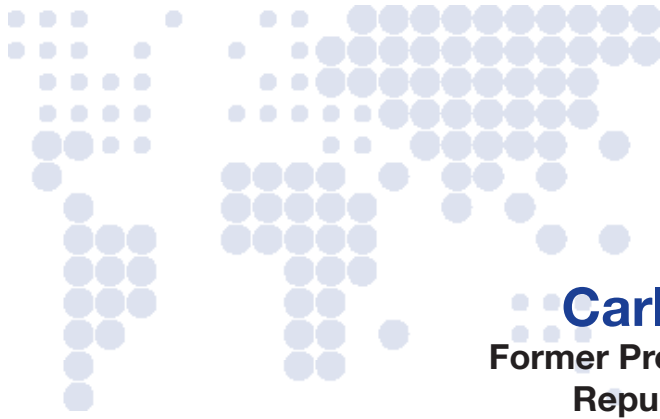
Vivek Mehra
Managing Director and
Chief Executive Officer,
SAGE Publications India Pvt. Ltd.
India



Vivek Mehra comes from a family of textile manufacturers who pioneered silk screen printing in India. His business education began in family owned textile mills long before formally beginning in New York. On his return to India in 1987 he spent four years working closely with the Central Food Technology Research Institute of India, Mysore and helped setup India's first commercial fruit dehydration and preservation unit in Bangalore. The Government of India acknowledged his efforts and thanks to him thousands of farmers across the grape growing belt of Central India today reap the benefits. In 1990 he was awarded the Vijayshree by the Government of Maharashtra for simplifying complex dehydrating technology thus ensuring a brighter future for even small farmers. His work on minimizing the use of Sulphur based preservatives in dehydrated food has been acknowledged as a first in India. In 1999 he left the field of food processing to spend time on researching chemical formulations that had thus far remained the preserve of large corporations in the developed world. His work on ultraviolet detectable inks and gel based stamping systems laid the foundation for these product lines in India.

He pursued his passion for writing by joining hands with IDC Technologies, an Australian company and a market leader in providing workshop based training to engineers and technicians. He set up an India based unit to support the demanding needs of producing courseware for the company. In 2003 he became a trainer and exclusively handled workshops in New Zealand, Canada and UK.

He joined SAGE India as Deputy Managing Director in September 2005. He is in the last stages of his Ph.D. in Chemical Engineering, has an MBA in Marketing from Columbia University, New York and a B.Sc. in Textile Technology from the Fashion Institute of Technology, New York. On 1 December 2006, he officially became Managing Director and CEO of SAGE India.



Carlos Mesa

Former President of the Republic of Bolivia

Bolivia



Born in La Paz on 12th August, 1953

Politics

In 2001, he became member of the Citizens' Council for the Reform of the Constitution that presented a text that was used as the draft for the Constitutional Reform of 2004.

In 2002, entered politics for the first time, as independent candidate to the Vice Presidency of Gonzalo Sanchez de Lozada's MNR (Movimiento Nacionalista Revolucionario) ticket. After their electoral victory he was sworn in as Vice President. There he created the Office for fighting against corruption. After the rift with the President, due to the violence applied during the Crisis of October, that forced the resignation of the President, he was sworn in as President of the Republic on the 17th of October of 2003.

His government pressed for carrying out of a Constitutional Assembly that would give the population the opportunity to build a new social pact. To that effect a Reform to the Constitution (2004) was promulgated that included a Referendum, the Constitutional Assembly, citizens groups and indigenous peoples as democratic participation instances additional to the political parties. His administration won Bolivia's first Referendum with universal vote for a new hydrocarbons policy (2004). In April of 2004, proposed the jump from a centralist State to a State made up of autonomies. On April, 2005, he called for the first Bolivia's history election of regional governors, the same that was carried out in December of that year. He pressed forward at international forums and bilaterally with a firm policy in Bolivia's relations with Chile demanding a sovereign access to the Pacific Ocean and proposing a rapprochement policy with Peru for the exports of Bolivian natural gas to the Pacific. He signed a contract increasing the sales of natural gas to Argentina.

His administration had a principle position to defend human rights and respect for life, which had derived in a government that changed the logic of violent answers to social conflicts, applied by the previous four governments. That was the reason that led him to voluntarily resign to the post of President on 9th June of 2005, without the intervention of any popular request.

Intellectual work

Is author of thirteen books among which the following stand out: *Presidentes de Bolivia: Entre Urnas y Fusiles* (Presidents of Bolivia: Between Ballot Boxes and Rifles) (1983), *De Cerca, Una Década de Conversaciones en Democracia*. (Up Close, A Decade of Conversations in Democracy) (1993), *Historia de Bolivia* (History of Bolivia) (jointly with José de Mesa and Teresa Gisbert, 1997) and *Presidencia Sitiada* (Sieged Presidency) (2008). He has developed jointly one hundred and two documentaries for television.

Is Academician of the Academia Boliviana de la Historia and member of the Bolivian Historical Society.

Studies

Studied political sciences and literature at the Universidad Complutense de Madrid and the Universidad Mayor de San Andrés in La Paz, from which he graduated in literature in 1978.

Journalism

In 1979 he started his journalistic work at radio Cristal in La Paz. He started a new and heterodox analysis of the news that became part of his personal imprint as journalist. Was Vice-Editor of the evening paper *Última Hora* in La Paz. In 1983 he created, at *Televisión Boliviana*, the program *De Cerca* (Up Close) that he directed for nineteen years, turning it into the most important interviews program in the country's television. He directed the news departments of *América TV* and *ATB* and was director of *Telesistema Boliviano*. In 1990 he created the news producer *Periodistas Asociados Televisión (PAT)*, which in a few years became a reference of the television information of Bolivia in the hemisphere. He directed the company and conducted the main news. In 1998 PAT was transformed into a Television Network. He directed the channel between 1998 and 2002 and between 2005 and 2007.

Prizes and Distinctions

He has received an Honoris Causa Doctorate from the Universidad Autónoma del Beni (Bolivia), José Ballivián. Has received several awards for his journalistic work, the two most important ones being the Premio Internacional Rey de España (International Prize King of Spain) in 1994 and the national prize of journalism from the Fundación Manuel Vicente Ballivián in 2000.



Linah K. Mohohlo
Governor, Bank of Botswana
Botswana



Ms Mohohlo was appointed Governor in 1999 following a 23-year career with the Bank and, in her capacity as Governor of the IMF for Botswana, she has been a member of the International Monetary and Financial Committee (IMFC) representing the Africa Group 1 Constituency. She serves on boards of major corporations in Botswana and abroad and, among several international engagements, she served as a member of the Commission for Africa which published its Report (Our Common Interest) in March 2005, and is currently a member of the Africa Emerging Forum. Ms Mohohlo is a recipient of several awards, among which is the Presidential Order of Honour (Botswana's highest public service award). She has read accounting and business, economics, finance and investments at the University of Botswana, The George Washington University and University of Exeter, respectively.

Marcilio Marques Moreira
Principal, Conjuntura & Contextor
Consultoria Empresarial Ltda;
Former Minister of Finance
Brazil



Education

- 1954 Instituto Rio Branco (Brazil's Diplomatic Academy) B.S.F.S.
- 1956 Law School, State University of Rio de Janeiro, LLB
- 1963 Georgetown University—M.A. Political Science

Occupational History

- 1954/1957 Foreign Service Officer—Ministry of Foreign Relations - Rio de Janeiro
- 1957/1963 Brazilian Embassy, Washington, D.C.—Head of the Financial Sector
- 1960/1963 Alternate Temporary Director, International Monetary Fund and Inter-American Development Bank
- 1963 Advisor to the Minister of Finance—Rio de Janeiro and Brasília
- 1963/1965 Advisor for International Operations—BNDES (National Development Bank)
- 1965/1968 Executive Vice-President, COPEG (Companhia Progresso do Estado da Guanabara/Rio's Development Corporation)
- 1968 Founder and First President, CODESCO (Companhia de Desenvolvimento de Comunidades), a public corporation devoted to the urbanization of “favelas” (Rio's slums)
- 1968/1971 Financial Director, Museum of Modern Art, Rio de Janeiro
- 1965/1975 Professor of Modern Political Thought, Instituto Rio Branco, Rio de Janeiro
- 1968/1998 Assistant Professor, Dean of Social Sciences, and Member of the Board, State University of Rio de Janeiro (UERJ)
- 1974/1980 Member of the Board, BNDES (National Development Bank)
- 1968/1986 Executive Vice-President and Member of the Board of Directors, Unibanco, a private Brazilian financial group
- 1986/1991 Brazilian Ambassador to the United States, Washington, D.C.
- 1991/1992 Minister of the Economy, Finance and Planning, Brasília, D.F.
- 1993/1995 Special Advisor to the Mayor of Rio de Janeiro
- 1994/2005 Senior International Advisor to Merrill Lynch & Co.
- 2001/2005 President, Rio de Janeiro Chamber of Commerce

Other former positions as member of Boards of Directors or Advisory Boards

Brasilpar (Private Equity Co.), PREVER (Private Pension Fund), NOVOTEL-Brazil, Club Méditerranée-Brazil, IBM-Latin America, Coca-Cola-Brazil, RJ Reynolds-Brazil, Hoechst Brazil, GE-South America, Textron Inc, Agência Rio (Rio de Janeiro Development Agency), EMBRATEL, Casas Sendas.

CURRENT POSITIONS

- Member of the Presidential Commission on Public Ethics—Brasília
- Principal, Conjuntura e Contexto Consultoria Empresarial Ltda.
- American Bank Note Co.—Brazil—Member of the Board of Directors
- Member of the International Advisory Board of the Marsh & McLennan Group of Companies
- Member of the Board of Directors of Cataguazes-Leopoldina (electrical energy utility)
- Member of the Advisory Board of Banco Privado Português
- Chairman of the Advisory Board of ETCO—Institute on the Ethics of Corporate Competition.
- Vice-Chairman of the Board of INAE—Forum Nacional

Member of the Board of the following non-profit institutions:

- Fundação Getúlio Vargas, Rio de Janeiro
- Economic Committee of the Archdiocese of Rio de Janeiro
- Santa Casa de Misericórdia do Rio de Janeiro
- Brazil Foundation
- Catholic University of Petrópolis
- Associação Comercial do Rio de Janeiro

Member of the Pen Club and the Rotary Club of Rio de Janeiro



Rajat M. Nag
Managing Director General,
Asian Development Bank (ADB)



Mr. Rajat M. Nag is the Managing Director General of the Asian Development Bank (ADB). He has been with the institution for more than two decades and assumed his current position in December 2006.

With broad experience across Asia, Mr. Nag plays a critical role in providing strategic and operational direction to ADB, so that it achieves its mission of helping its developing member countries reduce poverty and improve the quality of life of their people. He also oversees the risk management operations of ADB.

Mr. Nag's work has given him wide-ranging insight into several issues and challenges relevant to Asia, including infrastructure financing, public-private partnerships and regional economic integration. His particular interest is in working to enhance regional cooperation and integration in Asia and bridge the gap between the region's thriving economies and the millions of poor people being left behind.

He has held several top positions in ADB. Prior to his current post, he was head of ADB's Southeast Asia Department and Special Advisor to the President on Regional Economic Cooperation and Integration.

Mr. Nag began his professional career at the Bank of Canada and held senior positions in a leading international consulting firm before joining ADB. He holds engineering degrees from the Indian Institute of Technology, Delhi and the University of Saskatchewan (Canada). He also obtained Masters degrees in Business Administration from the University of Saskatchewan and in Economics from The London School of Economics.



Katsuhiro Nakagawa
Chairman, Institute for
International Economic Studies,
Toyota Motor Corporation
Japan



Former Vice Minister of Japan's International Trade and Industry (MITI), Former Vice Chairman of Toyota Motor Corporation, Mr. Nakagawa is Chairman of Institute for International Economic Studies and a Senior Advisor to the Board of Toyota Motor Corporation.

Mr. Nakagawa served at MITI for over thirty years. In a career spanning 1965–1998, he acquired extensive experience in setting and implementing ministry policy through appointments as representative of the Japan External Trade Organization (JETRO, New York), Director-General at MITI's Minister's Secretariat, Director-General of Trade Bureau, Director-General of Machinery and Information Industry Bureau and Vice Minister for International Affairs (1997–98).

After retirement from MITI, Mr. Nakagawa served an advisor to The Tokio Marine & Fire Insurance Co., Ltd., and as Chairman of Tokio Marine Capital (1998–2001).

In 2001, he was named to Toyota Motor Corporation Board of Directors as Managing Director, and subsequently served in various senior management posts such as Senior Managing Director (2002), Executive Vice President (2003) and Vice Chairman (2004).

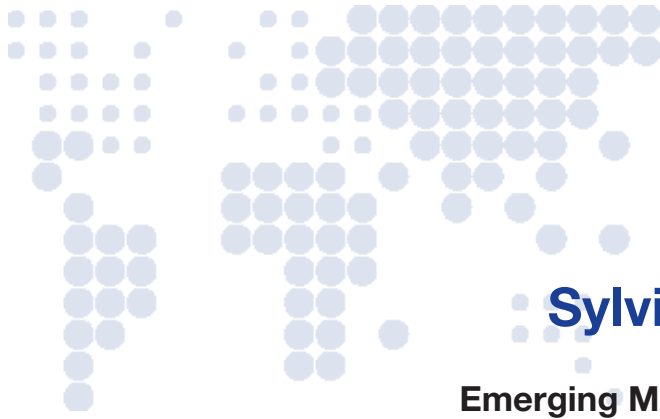
Mr. Nakagawa holds a degree in law from the University of Tokyo and a Master's in Public Administration from the JFK School of Government, Harvard University.

Prabhakar Narvekar

**Vice Chairman, Centennial Group;
Former Deputy Managing Director,
International Monetary Fund (IMF)**
United States



Mr. Narvekar is vice-chairman and a founding director of the Centennial Group. He was senior advisor to the President of the Nikko Securities Co. Ltd., between 1997 and 2004. At the height of the Asian financial crisis in late 1997, Mr. Narvekar simultaneously served as Special Adviser to the Managing Director of the IMF and to the Indonesian president. He continues to provide actively advice and counsel to top economic and political leaders throughout Asia. Previously he had held a series of senior executive positions at the International Monetary Fund in Washington D.C. He worked in that institution during the period 1953 to 1997, serving as Director of the Asian Department from 1986 to 1991, as Special Advisor to the Managing Director during 1991 to 1994, and as Deputy Managing Director from 1994 to 1997. Mr. Narvekar graduated from Bombay University with a Bachelor of Commerce degree in 1951 and completed his Master's degree from Columbia University in New York in 1953. During his service at the International Monetary Fund, Mr. Narvekar spent another year at Columbia University (to work on his PhD) and a year at Oxford University in England as Visiting Fellow.



Sylvie Naville
Director,
Emerging Markets Forum
France



Specialized in strategic communication and project management, Sylvie Naville joined the Emerging Markets Forum in February 2007 to lead the management of the Forum's activities. Former Associate Director for Latin America at the World Economic Forum, she was responsible for strategy, activities and community building in the region. She worked for more than 15 years with this international organization, involved in the Mercosur Economic Summit and other business activity in Latin America.

From 2001, in addition to the involvement of business, academia, media and political leaders, she took the initiative of enlarging the participation of civil society in the Latin America Summits. Before that, she was in charge of institutional relations in Spain and Southern/Eastern Europe, and responsible for the Engineering and Construction Industries.

She graduated in Philosophy and Literature and has a Master's Degree in Foreign Languages Applied to Business and Commerce from the University Jean Moulin Lyon III, together with Diplomas from the Spanish Chamber of Commerce and the Italian Chamber of Commerce in Paris. She is certified in English by the Cambridge University.



Beatriz Nofal
President, Eco-Axis
Argentina



Dr. Beatriz Nofal was, since October 2006 until the end of August 2010, Head of Argentina's National Investment Development Agency, with rank of Secretary of State. Under her leadership, The Agency ProsperAr was built, showing important results in terms of investment attraction and generation. The work done won wide international recognition among the private sector, international organizations (OECD, World Bank, UNCTAD), and her peers in other investment agencies, being elected and re-elected as regional Director for South America in the Directive Committee of the World Association of Investment Promotion Agencies (WAIPA).

She is at present President of Eco Axis, Director of Business & Development of KPMG Argentina and President of Argentina's Chapter of the International Women Forum (IWF). She is also been elected as a board member of the IWF's Council globally, position which she will assume after October 2011, for a two year term.

Dr. Nofal received her Ph.D. from Johns Hopkins University in 1983 with specialization in development economics and planning. She received postgraduate diplomas in development planning from the École des Hautes Études en Sciences Sociales, University of Paris, France (1977) and the Institute of Social Studies, The Hague, Netherlands (1976). Presently, Dr. Nofal is considered to be one of the main experts on Mercosur, trade and development issues.

While in the U.S.A., she was an assistant professor at the Massachusetts Institute of Technology (M.I.T.) in a tenure track position and at Johns Hopkins University, as well as a consultant for the World Bank. She was also Visiting Professor at the University of Toronto in 2004.

From August 2005, she is appointed Professor in the Applied Economics Masters and Doctoral Program at the Catholic University of Argentina.

Also, since 2007 she is a Member of the Americas Cabinet of the Global Advisory Board of the Graduate School of Business (GSB) of The University of Chicago

Dr. Nofal, was Undersecretary of Industry and Trade in the Ministry of Economy of Argentina during 1986–1988. She had a main role in the opening of the economy and in the formulation and negotiation of the Economic Integration Program between Brazil and Argentina (including the first Sectoral Automotive Free Trade Agreement), that constituted the founding pillar of MERCOSUR.

Dr Nofal was, since December 1999 until February 2002, Member of the House of Representatives in Argentina, and Member of the Mercosur Interparliamentary Commission

She is the founding partner of Eco-Axis S.A., an economic consulting firm specialized in MERCOSUR and international trade. She has been the President of the co. during 1991–1999 and she was appointed again in the same position between March 2002 and October 2006 and reappointed in September 2010. Dr. Nofal also became the editor of a quarterly publication called "MERCOSUR JOURNAL" during 1995-2000.

From May 1999 up to December 2000, she also was Managing Director of Arthur D. Little in Argentina. Since 1991, Dr. Nofal has been an external consultant to the Inter-American Development Bank and the World Bank.

Dr. Nofal has authored several publications (including books) in Argentina, Brazil, and USA.

Among the international honors awarded, Dr. Nofal received in 1989, from the Republic of Brazil a Decoration of the Order of Rio Branco with the rank of "Knight Commander" (Presidential Decree, April 14/89). These honors were granted by Brazil "in recognition of her excellent performance in the Argentine-Brazilian Integration Program". In 1999 she was also granted the Annual Award of Brazil's Investors Group for her academic and institutional contribution to the consolidation of MERCOSUR.

In April 2003 she received from the Republic of Chile a Decoration of the Great Order of Merit in recognition for her contribution to the bilateral relations and to economic development.

In October 2008 the French Republic conferred Dr. Nofal the insignia of Knight of the Order of the Legion of Honour.

Dr. Nofal is also a member of the Inter-American Dialogue, a counselor of the Centro Argentino para las Relaciones Internacionales (CARI).



Makoto Okawara
**Senior Vice President, Industrial
Finance, Logistics & Development
Group, Mitsubishi International
Corporation**
Japan



Born October 3, 1963.

Education

University of Tokyo, Bachelor degree in Law

Business Career

April, 1987	Joined Mitsubishi Corporation Capital and Money Market Department
July, 1991	Mitsubishi Corporation Finance PLC (London)
September, 1994	Mitsubishi Corporation (Tokyo) Administration Department for Textile and General Merchandise
February, 1997	Finance Department
July, 2006	Mitsubishi Corporation Finance PLC (London) Managing Director
April, 2010	Mitsubishi Corporation (Tokyo) General Manager, Investor Relations Department
July, 2011	Mitsubishi International Corporation (New York) Senior Vice President, Industrial Finance, Logistics & Development Group



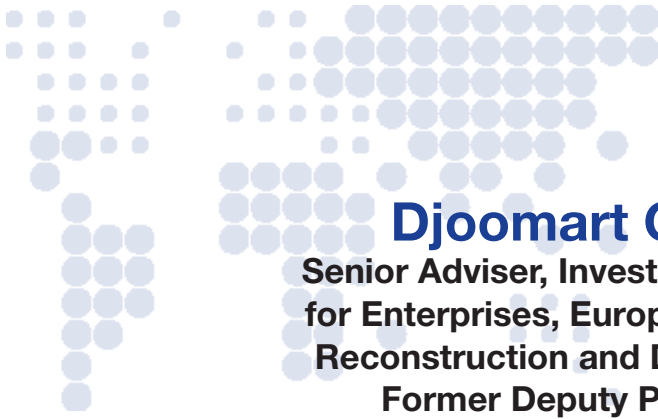
Yerbol Orynbayev
Deputy Prime Minister
Kazakhstan



Mr. Orynbayev received LL.B from Moscow State University in 1993 and MA in International Development Policy from Duke University in 2002.

From 1996 Mr. Orynbayev held various positions with the Kazakhstani civil service. These positions included, among others, Deputy Akim (Governor) of South Kazakhstan region, Head of division at the Agency for Strategic Planning and Reforms, Department Director of the Agency for Civil Service, Vice-Minister of Economy and Budget Planning, Head of the Prime Minister's Office.

Since October 2007 till present—Deputy Prime Minister of the Republic of Kazakhstan.



Djoomart Otorbaev
**Senior Adviser, Investment Climate
for Enterprises, European Bank for
Reconstruction and Development;
Former Deputy Prime Minister**
Kyrgyz Republic



Djoomart Otorbaev is a Senior Adviser on Investment Climate in the European Bank for Reconstruction and Development (EBRD), based in London. Between 2002 and 2005 he worked as a Deputy Prime Minister of the Kyrgyz Republic on Economic Development, Trade and Investments.

Mr. Otorbaev has been graduated with honors from the Leningrad University (1978), received his Ph. D. from Lebedev Physical Institute (Moscow) (1981), and receives his Research Professorship in Moscow (1989). He worked in few research institutions, including visiting professor position at the Eindhoven University (The Netherlands) (1992–1996). From 1996 he is the CEO of Philips Electronics Representative office in the Kyrgyz Republic, later the Vice-president of Philips Electronics organization in Central Asia. From 1997 he became the Honorary Consul of the Netherlands in the Kyrgyz Republic. In 2001 he was appointed as a Special representative of the President of the Kyrgyz Republic on Foreign Investments, and at the same time he founded, and became the first Executive Director of the Public Association “Investment Round Table”, the NGO which is known for its contribution to the economic reform progress in the country.

In addition to his involvement in government and business, Mr. Otorbaev is the founding member of the Board of Trustees of the American University in Central Asia, the only self-governing liberal arts university in the region since its inception in 1997. Mr. Otorbaev has been honorary member and invited speaker at numerous boards and forums on emerging markets development and investment.



Alejandro Pardo
Executive Regional Representative,
Proexport Colombia
United States




Alejandro Pardo joined Proexport-Colombia's Washington bureau last February as the head for the Mid Atlantic Region, after over fifteen years in the private sector. A graduate of Universidad del Rosario in Bogotá, Colombia, Alejandro has worked in Andersen Consulting, Nestlé and Knoll systems in Colombia, as well as being Programs Director at Proexport Colombia's headquarters in Bogotá from 1995 to 1999.

In 2000, Alejandro moved to South Florida, where he joined Yanbal LLC, an international cosmetics and jewelry company, as project manager. After this experience, he spent 8 years as U.S. General Manager of G&S Jewelry Manufacturers, Inc. a Colombian company specialized in wholesale gold pieces. During this time, he opened markets in New York, Florida, Texas and California, for sales totaling 8 Million per year.

His multicultural and wide ranging industry experience allow him a keen understanding of business goals and challenges. In Proexport, he is in charge of business promotion and development for Colombian tourism, exports, and investment.

Alejandro is married with two young children, and lives in Bethesda with his family.



Anthony J. Pellegrini
**Director, Infrastructure and Urban
Development Practice, Centennial
Group; Co-founder, International
Association of Development Funds**
United States



Anthony J. Pellegrini, former Director of Transportation, Water and Sanitation and Urban Development at the World Bank is a cofounder of the International Association of Development Funds. Mr. Pellegrini is a past chairman of the International Advisory Board of Paracidade, a Brazilian development fund that lends to local governments, and is a partner and member of the Board of the Centennial Group.

Mr. Pellegrini has extensive international experience in the field of urban development and infrastructure. In his capacity as Director of Transportation, Water and Sanitation and Urban Development at the World Bank, Mr. Pellegrini had responsibility for development of global sector policy, development of partnerships with other institutions, provision of operational project support to regional urban sector units, identification of cross-regional best practice, research, web-based knowledge tools and development of training programs. He chaired the Transportation, Water and Sanitation and Urban Development Sector Boards of the World Bank which brought together all regional sector managers in the Bank responsible for policy issues in these sectors.

Earlier in his career, he was Division Chief, Technical Department, Europe and Central Asia, and Middle East and North Africa Regions, where he was responsible for infrastructure (including urban development) and the private provision of infrastructure services. From 1981 to 1987, Mr. Pellegrini was Division Chief in the Western Africa Department of the World Bank, with responsibility for Infrastructure.

Prior to joining the World Bank, Mr. Pellegrini was a policy analyst for the Auerbach Corporation and for the Research Analysis Corporation. Mr. Pellegrini received his doctorate degree from Stanford University.



Michael Penfold
Director, Public Policies and
Competitiveness, CAF
Venezuela



Dr. Michael Penfold is Director for Public Policy and Competitiveness at the Corporación Andina de Fomento (CAF) and Associate Professor at the Institute for Administrative Studies (IESA) in Caracas. Previously, he served as Executive Director of Venezuela's Investment Council and has served as a consultant to various international organizations on local development and competitiveness programs. Dr. Penfold has published several books as well as articles in international journals such as *Journal of Democracy*, *Harvard Business Review Latin America*, *Latin American Politics and Society*, and *Americas Quarterly*, among others. He was a Tinker Fellow at SIPA in Columbia University and has taught at the Universidad de los Andes in Bogotá and Sciences Po in Paris. He received his Ph.D. from Columbia University, specializing in political economy and public policy.



Eduardo Perez Motta
President, Federal Competition
Commission (CFC)
Mexico



Education

Doctorate Studies in Economics, University of California at Los Angeles (UCLA).

Bachelor's Degree in Economics, Instituto Tecnológico Autónomo de México (ITAM), Mexico City. Thesis: Indirect taxation on exports. Value-added tax: a new scheme.

Professional Experience

In the early nineties, he was in charge of different responsibilities in the Ministry of Trade and Industrial Development (SECOFI), all of them linked to the development of trade policy or with the promotion of exports and investment. From 1989 to 1990 he acted as adviser to the Minister on foreign trade matters.

In 1990 he was appointed General Director for Foreign Trade Policy. In that capacity, he presided the Inter-Ministerial Commission on Tariffs and Trade and the Commission on Export Promotion, and participated in the Negotiation Committee for the North American Free Trade Agreement (NAFTA) in the areas of tariffs, customs and rules of origin.

In 1992 he was appointed General Director for Industrial Policy, taking charge, among other aspects, of the design and implementation of sectoral programs and foreign-trade zone programs.


In 1995 he worked in the Ministry of Finance as Coordinator of Advisers of the Under Ministry of Revenues, developing the customs modernization project and designing the Customs Law that entered into force in 1996.

In 1998, on the eve of the start of negotiations for the FTA between Mexico and the European Union (FTAEUM), he was appointed head of the SECOFI Representation Office in Brussels. In this post he coordinated the Mexican negotiating team in Brussels during the negotiation of the FTAEUM.

In 2001 he was appointed Ambassador, the Permanent Representative of Mexico to the World Trade Organization. He held the Chair of the Council on TRIPS in 2002 and in 2004 he acted as Chairman of the negotiations group on WTO Rules.

In August 2004 he was appointed President of the Federal Commission on Competition.

Vicechair for International Coordination at the International Competition Network (ICN).



Guillermo Perry Rubio
Visiting Professor, Harvard University;
Former Minister of Finance
and Public Credit of Colombia
Colombia



Guillermo Perry is an Associated Researcher at Fedesarrollo and Center for Global Development. He was Chief Economist for the Latin America and Caribbean Region at the World Bank during 1996–2007. Prior to joining the World Bank, Mr. Perry served in several senior policy-making positions in his native country, Colombia; including that of Minister of Finance and Public Credit, Minister of Mining and Energy; and Director of the General Directorate of National Taxes. He was also Director of two of Colombia's leading economic think-tanks (Fedesarrollo and CEDE). Mr. Perry has been professor at Universidad de los Andes and Universidad Nacional de Colombia and served as a member of the Constitutional Assembly and of the Senate of the Republic of Colombia. Mr. Perry undertook doctoral studies in Economics and Operational Research at the Massachusetts Institute of Technology between 1968 and 1970. He has published several books including, most recently, *Informality: Exit and Exclusion* (World Bank 2007) and numerous articles on a range of subjects covering macroeconomics, fiscal policy, financial policy, international finance, and energy policy issues. Mr. Perry's professional experience also includes international consulting on public finance and energy policy for several institutions and governments around the world.



Jeffrey Puryear
Vice President, Social Policy,
Inter-American Dialogue
United States



Jeffrey M. Puryear is vice president for social policy at the Dialogue. As such, he also directs the Dialogue's education program, the Partnership for Educational Revitalization in the Americas (PREAL). He previously served as head of the Ford Foundation's regional office for the Andes and the Southern Cone, and as a research scholar at New York University. He received his PhD in comparative education from the University of Chicago and has authored numerous articles on inter-American affairs. His book on intellectuals and democracy in Chile was published in 1994 by the Johns Hopkins University Press.

Fidel V. Ramos
**Chairman, Ramos Peace and
 Development Foundation; Chairman,
 Emerging Markets Forum; Former
 President of the Philippines
 Philippines**



At Present: Private Citizen; Chairman, Ramos Peace and Development (RPDEV) Foundation; former Chairman, Boao Forum for Asia (2002–2010); Trustee, International Crisis Group (ICG); Member, Advisory Group, UN University for Peace; Honorary Director, General Douglas MacArthur Foundation; Founding Member, Policy Advisory Commission, World Intellectual Property Organization (PAC-WIPO); Chairman Emeritus, Maritime League; Member, Global Leadership Forum; Member, Club of Madrid; Patron, Opportunity International (Philippines); Global Advisor, University of Winnipeg; Honorary Chairman, Yuchengco Center for East Asia, De La Salle University; Eminent Person, The Forum for Family Planning and Development; Member, Advisory Board, Metro Bank; Honorary President, Human Development Network (HDN) Philippines; Chairman Emeritus, Federation of Golf Clubs Phils., Inc.; Lifetime Honorary President, Centrist Democrats International (CDI); Chairman Emeritus, Lakas-Christian Muslim Democrats (CMD) Party

FIDEL V. RAMOS, THE 12TH PRESIDENT OF THE REPUBLIC OF THE PHILIPPINES, is remembered for his ability to lead and his willingness to be led—not by astute advisors and political strategists, but by the people whom he served, and served well, for six years. Steadfastly and faithfully, he promoted the principles of people empowerment and global competitiveness during his term as President from 30 June 1992 to 30 June 1998. He will be remembered as the leader who quickly led the nation out of darkness, putting an end to the power crisis that crippled our homes and industries. He is remembered as a leader who always looked toward the future and whose thumbs-up optimism—captured in descriptive phrases like “Caring, Sharing and Daring,” “Philippines 2000” and “Pole-vaulting”—propelled the economy. He is remembered for his positive energy that seemed to burst from his cool and at times steely demeanor. He pursued, focused and converged programs to fight poverty in accordance with the will of the Filipino people expressed by 229 structural/reform laws enacted by Congress from 1992 to 1998.

During the years 1993–1997, the Philippine economy recovered dramatically and a comprehensive Social Reform Agenda (SRA) was implemented that addressed long-standing problems regarding poverty, health, education and skills training, housing, environmental protection, children and the youth, the elderly and the handicapped, jobs and livelihood, agrarian reform and access to equal opportunity. Gross National Product averaged 5 percent annually. The total inflow of foreign exchange into the country outpaced forex inflows of the combined periods of rule of both Presidents Marcos and Aquino. Average income of the Filipino family grew more during his administration than in the preceding two decades. He pushed for the deregulation of key industries and the liberalization of the economy. He encouraged the privatization of public entities, to include the modernization of public infrastructure through the expanded Build-Operate-Transfer (BOT) law. While communist insurgency dwindled to historic lows, he achieved a peace agreement with military rebels and the MNLF southern secessionists which won for him (together with Chairman Nur Misuari) and the Philippines the coveted 1997 UNESCO Peace Prize—the first for Asians. His public service spanned a total period of 51 years.

He also served as Secretary of National Defense (1988–1991) and Chief of Staff of the Armed Forces of the Philippines (1986–1988) with the rank of General.

In retirement, he seems to be always on the go throughout the Philippines, mobilizing the citizenry and pushing Unity of Purpose, Solidarity in Values and Teamwork in Nation-building at every opportunity. Ever the international diplomat and Philippine cheerleader, he personally interacts with many leaders in various strategic and intellectual fora around the world.



Hossein Razavi
Senior Associate, Centennial Group;
Former Director, Infrastructure and
Energy, World Bank
United States



Hossein Razavi is the former Director of the Energy and Infrastructure Department of the World Bank. During his 23 year tenure at the World Bank he served a number of managerial and professional positions including the Chief of Oil and Gas Division, the Director of the Energy Department, and the Director of Private Sector Development. He has worked extensively in the countries of the Middle East and North Africa, Asia, and Eastern and Central Europe. He managed the operational work of the World Bank in the oil, gas and power sectors in various countries. He also led the development of the World Bank's various business strategies including subnational lending, guarantee products and the GEF facility.

Dr. Razavi is well known in the international financial community for his pioneering work on structuring financial vehicles suitable to the energy sector. His book on Energy Finance was published by the Pennwell Books, first in 1996, and a new edition in 2007. He advises the World Bank and the African Development Bank on their energy business strategies particularly in relation to the development and financing of clean energy projects. He trains government officials and oil and gas executives on the subjects of energy finance, private sector development, and infrastructure policy. His publications include several books and numerous papers on project finance, economic planning; and energy and environment. He holds an MS in engineering and a PhD in economics. He serves on the editorial boards of the *Energy Journal* and *Energy Economics*.



Armando Regil
President and Founder, IPEA—The
Agora Institute for Strategic Thinking
Mexico



Armando was born in Mexico City. He studied International Business at Tecnológico de Monterrey and a special program on Economics and Public Policy at Georgetown University.

He has participated on the foundation of different organizations that promote Leadership and Entrepreneurship among the youth.

When he was 19 years old, Armando wrote his first book: *La respuesta eres tú*. He is Founder & President of Instituto de Pensamiento Estratégico Ágora A.C. IPEA is a non-profit independent, educational, public policy, market oriented research Think Tank in Mexico. It trains a new generation of policy entrepreneurs and leaders promoting the principles of a free and prosperous society where the dignity and rights of each individual ought to be respected. IPEA is a national catalyst and reference point in the generation of ideas and innovative strategies that lead to the solving of sensitive, complex problems.

Armando enjoys traveling, meeting people and lecturing on different topics.



Santiago Rojas Arroyo
President, Bancoldex
Colombia



Lawyer of *Pontificia Universidad Javeriana*, specialist in Negotiation and International Affairs at the *Universidad de los Andes de Bogotá* and post graduate studies in International Business Law of *American University* and *Pontificia Universidad Javeriana of Bogota*.

In the public sector he has worked as General Director of the National Tax and Customs Directorate—DIAN; Vice-Minister of Foreign Trade and Alternate Representative before the Commission of the Cartagena Agreement. Technical Director of the General Directorate of the Ministry of Foreign Trade and General Director of the Colombian Institute for Foreign Trade—INCOMEX. Commercial Advisor of the Mission of Colombia before the World Trade Organization—WTO—in Geneva, Switzerland. External Advisor of the Colombian Government for legal matters of the Free Trade Agreement between Colombia and the United States throughout the negotiation process.

Executive Director of the Good Governance Foundation and member of List A of Arbiters of the Arbitration Center of the Chamber of Commerce of Bogota and of the List of Panelists of the World Trade Organization.

Author of the book titled “*TLC Aspectos Jurídicos del Tratado de Libre Comercio entre Colombia y Estados Unidos*” (*Legal Aspects of the Free Trade Agreement between Colombia and the United States*), Published by *Editorial Norma* and of diverse articles on international trade.



Anthony Rowley
Senior Correspondent,
Emerging Markets
United Kingdom



Anthony Rowley is a Senior Reporter at Emerging Markets, the award-winning print and online source for news, analysis and opinion on emerging market economics and finance.

Emerging Markets produces the daily print and online newspapers for the World Bank, IMF and regional development banks meetings as well as the G20 summits. Regional meetings include those of the Inter-American Development Bank, Asian Development Bank, European Bank for Reconstruction and Development and African Development Bank. Emerging Markets also runs a website and video service and hosts high-level international conferences and events.

Other positions (since 1990):

Tokyo Correspondent, Singapore Business Times
 Field Editor (Japan) Oxford Analytica

Previous positions:

1990–93: Tokyo-based International Finance Editor, Far Eastern Economic Review.
 1987–90: London-based International Finance Editor, Far Eastern Economic Review.
 1978–87: Business Editor, Far Eastern Economic Review, Hong Kong.
 1976–78: Singapore and Malaysia Correspondent of the FEER.
 1968–76: Staff Writer and European Business Correspondent, The Times, London.
 1962–68: Staff writer, The Birmingham Post, Birmingham, England.
 Previous experience with UK local publications.

Books published:

“The Barons of European Industry;” Croom Helm (1973). A review of different forms of industry ownership (comparative forms of capitalism) in Europe.
 “Asian Stock Markets—the Inside Story;” Dow Jones Irwin (1986). A review of development in Asian stock markets.

Other positions:

Team Leader of Japan seminars at Oxford Analytica Annual Conference, Christchurch College, Oxford and of OA Singapore annual conference.
 Team Leader (Japan) at Oxford Analytica International Business Conference, Singapore.
 Occasional consultant, World Bank and Asian Development Bank.
 Chief External Editor, World Bank World Development Report 1994
 Moderator of Asian Development Bank globalisation seminar, Hawaii (200) and ADB/ADB I infrastructure seminar in Bali (2009) also Tashkent ADB Seminar on Central Asian Infrastructure, 2009.
 Speaker, occasional broadcaster and contributor to numerous publications
 President of the Foreign Correspondents Club of Japan 1994/95
 Member of the Foreign Correspondents Club of Japan since 1992
 Member of the Foreign Correspondents Club, Hong Kong since 1978.
 Member of the Chartered Institute of Journalists, United Kingdom
 Educated at St. Chad’s college, Wolverhampton, and at Birmingham University.
 Born, July 10th 1939 in Wolverhampton, England.



Andres Rugeles
Corporate Secretary, CAF
Venezuela



Andres Rugeles is the Corporate Secretary of CAF.

Previously, he served as Chief of Cabinet of the Minister of Foreign Affairs of Colombia, Chief of Cabinet of the Secretary General of the Andean Community, Alternate Director for Latin America and the Caribbean at the Ministry of Foreign Affairs, and diplomat in the Embassy of Colombia in The Netherlands.

He graduated in international political economy at the London School of Economics (LSE) and did his undergraduate studies in political science, majoring in economy and Latin American Studies, at Los Andes University in Bogota, Colombia.



Tomoyuki Saisu
Chief Advisor to the President,
Asian Development Bank (ADB)



Tomoyuki Saisu is the Chief Advisor to the President. He assumed office in July 2011.

Mr. Saisu has over 18 years of professional experience. He has carried out positions in various capacities in the Ministry of Finance (MOF), Japan, including a three-year secondment to the European Bank for Reconstruction and Development.

Prior to his appointment as Chief Advisor to the President, Mr. Saisu was Head of the Tax Policy Formulation Office of Japan's MOF.

Mr. Saisu, a Japanese national, obtained his Master of Laws from Harvard Law School, and his Bachelor of Laws from the University of Tokyo, Japan.



Ulan Sarbanov
Former Governor, National Bank, Kyrgyz Republic; Supervisory Board Member, Demir Kyrgyz International Bank; Head, Projects Department, Eurasia Economic Cooperation Organization
Russia



Education

Ph.D. in Economics, State University of Management, Moscow, Russia, 1999–2001 (Thesis: “Monetary Policy in the Transition Economy: A case study of the Kyrgyz Republic”).

Pew Economic Freedom Fellowship, School of the Foreign Services, Georgetown University, Washington DC, USA, January–May 1997.

M.S. in Economics, Novosibirsk State University, Novosibirsk, Russia, 1984–1991.

Professional Experience

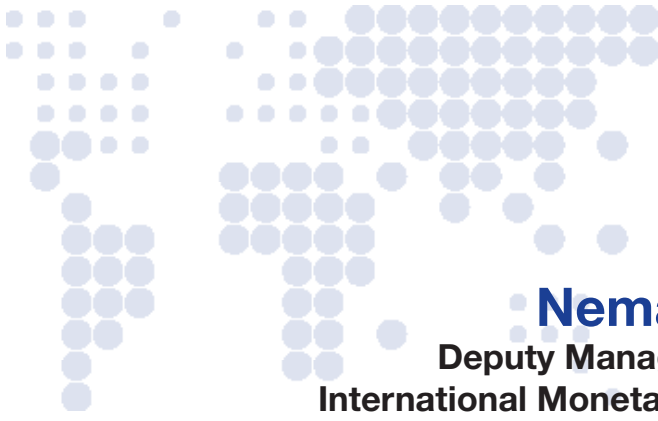
Nov 2008–present	Demir Kyrgyz International Bank Supervisory Board Member
Nov 2007–present	Kyrgyz National University Part-time lecturer, “Money and Banking” sub-faculty, Kyrgyz National University
Aug 2003–Nov 2007	Head of “Banking and Management” sub-faculty, Kyrgyz National University
June 2007–Feb 2008	JSC Ecobank Chairman, Board of Directors, National (central) Bank of the Kyrgyz Republic
Jan 1999–Mar 2006	Governor and Chairman of the Board
Dec 1997–Jan 1999	Member of the Board
Apr 1997–Dec 1999	Head, Economics Department
Jun 1994–Apr 1997	Head, Economic Research and Analysis Division, Economics Department
Jun 1993–Jun 1994	Leading Specialist, Information and Computerization Division Novosibirsk Institute of Economics and Industrial Engineering, Siberian branch of Academy of Sciences of Soviet Union
Dec 1992–Jun 1993	Researcher
Jul 1991–Dec 1992	Assistant Researcher American University of Central Asia Lecturer, August–December 2001 and 2002. Taught undergraduate course on “Peculiarities of Monetary Policy in Transition Economies”.



Juan Alberto Sevilla
Chief Executive Officer,
Saludsa Insurance Group
Ecuador



Juan Sevilla is an Ecuadorian who was born in 1964 in Pittsburgh, Pennsylvania- U.S.A. He made his economic studies at the Catholic University in Quito, Ecuador. His professional career started early; with nineteen years he began working at the Largest Insurance Broker in Ecuador Tecniseguros, where he became Partner and later on, Chairman of the Board. In September 1993 Mr Sevilla left Tecniseguros to start a new company, SALUDSA, a prepaid medicine enterprise. He held the marketing responsibility as Commercial Manager. In 1994, at the age of thirty, he became the CEO and partner of the company, turning it into the Largest Prepaid Medicine Company in Ecuador up-to-date. Last year he founded Corporación Salud, a health oriented corporation with international goals, which manages Salud, the prepaid medicine company and Latinomedical a recently formed company that gives ancillary medical attention. In his career, Mr Sevilla has been Member of the Board of QUITO'S CHAMBER OF COMMERCE. He presently acts as: EQUIVIDA'S Chairman of the Board (Largest Life INS.CO—Ecuador), METROPOLITAN TOURING'S Board Member (Largest Tour Operator in the Galápagos), GRUPO FUTURO'S Board Member, (Largest Insurance Holding in Ecuador) and SEGUROS EQUINOCCIAL'S Board Member (Best Insurance Company of the Year 2006). Mr Sevilla has complemented his formal education in different business and management topics, specially in negotiation and management strategies, at the following institutions: Stanford University (Palo Alto, 1997), Kellogg—University of North Western (Chicago, 1997), Harvard University (Boston 1998), Incae (Managua 2000), Stanford University, (Palo Alto 2002), Berkeley University Program (Quito, 2002) and Kellogg (Chicago, 2003).



Nemat Shafik
Deputy Managing Director,
International Monetary Fund (IMF)
United States



Nemat Shafik assumed the position of Deputy Managing Director of the International Monetary Fund on April 11, 2011.

A national of Egypt, the U.K., and the U.S., Ms. Shafik is a global citizen with a global reputation in fields ranging from emerging markets, international development, the Middle East and Africa, to the financial sector. She brings to the Fund a wealth of experience in policy-making, management, and academia.

She was the youngest-ever Vice President at the World Bank, where she was responsible for a private sector and infrastructure portfolio of investments, and was part of the senior management team of the International Finance Corporation. She was the Permanent Secretary of the U.K. Department for International Development (DFID). Prior to serving at the World Bank and DFID, she worked in Cairo as a consultant on development issues.

After graduating from high school in Alexandria, Egypt, and attending the American University in Cairo, Ms. Shafik earned degrees from the University of Massachusetts—Amherst, and the London School of Economics, and a Ph.D. in Economics from Oxford University. She was a member of the Middle East Advisory Group to the Fund. She has published widely, especially on the Middle East and North Africa, and has taught at the Wharton School of Business and Georgetown University. She speaks Arabic, English, and French.



Ashok Sharma
**Senior Director, Office of Regional
Economic Integration (OREI),
Asian Development Bank (ADB)**

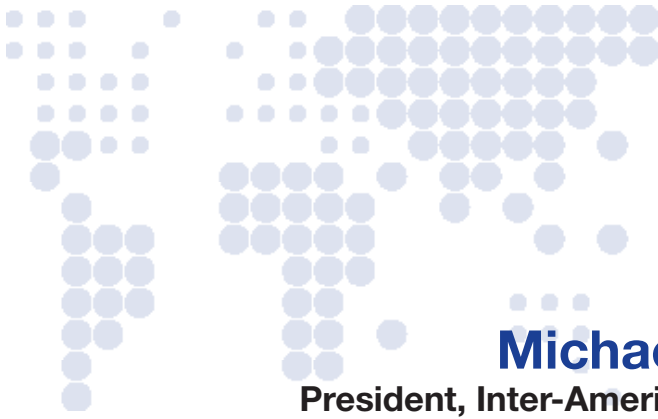


Ashok Sharma is currently the Senior Director of the Asian Development Bank's Office of Regional Economic Integration (OREI). Ashok is the chair of the community of practice for regional cooperation and co-chairs the community of practice for finance of ADB.

Before taking up this position in September 2010, Ashok worked as the Director of Financial Sector, Public Management and Trade Division of the ADB's South Asia Department.

Ashok has over 20 years of professional experience in financial sector development in South Asia. He has designed projects for strengthening the capital markets and banking sector, developing long-term sources of institutional finance, such as pension and provident funds for bridging the financing needs of ADB's developing member countries. Ashok also lead the support to countries for good governance, strengthening revenue administration, expenditure rationalization, debt restructuring, and public sector reforms.

Currently Ashok's focus is on promoting regional economic dialogue in Asia and the Pacific through developing partnerships with regional and global forums. Ashok also provides research, capacity building and institutional strengthening support to ADB member countries for enhancing regional cooperation both within the region and with the rest of the world.



Michael Shifter
President, Inter-American Dialogue
United States



Michael Shifter is president of the Inter-American Dialogue, a Washington-based policy forum on Western Hemisphere affairs. Shifter previously served as the organization's vice president for policy, and managed the Dialogue's programs on the Andean region and democratic governance. Since 1993 he has been adjunct professor of Latin American politics at Georgetown University's School of Foreign Service.

Before joining the Dialogue, Shifter directed the Latin American and Caribbean program at the National Endowment for Democracy and the Ford Foundation's governance and human rights program in the Andean region and the Southern Cone, where he was based in Lima, Peru and then Santiago, Chile. Prior to that, he served as a representative at the Inter-American Foundation for the Brazil program.

Shifter writes and comments widely on US-Latin American relations and hemispheric affairs and has frequently testified before the US Congress. He is co-editor, along with Jorge Dominguez, of *Constructing Democratic Governance in Latin America* (Johns Hopkins University Press). He is contributing editor to *Current History* and a member of the Council on Foreign Relations. Shifter graduated summa cum laude from Oberlin College and received a Masters degree in sociology from Harvard University.



Anoop Singh
Director, Asia and Pacific Department,
International Monetary Fund (IMF)
United States



Anoop Singh has been Director of the Asia and Pacific Department of the International Monetary Fund since November 2008. Before that, Mr. Singh was Director of the Western Hemisphere Department.

Mr. Singh, an Indian national, holds graduate and post graduate degrees from the universities of Bombay, Cambridge, and the London School of Economics. His other appointments at the IMF have included: Director, Special Operations in the Office of the Managing Director; Senior Advisor, Policy Development and Review Department; Assistant Director, European Department; and IMF Resident Representative in Sri Lanka.

His additional work experience includes: Special Advisor to the Governor of the Reserve Bank of India (I.G. Patel and Manmohan Singh); Senior Economic Advisor to the Vice President, Asia Region, the World Bank; and sometime lecturer in Economics in Bombay University.

Mr. Singh has worked and written on macroeconomic, surveillance, and crisis management issues, helping design Fund-supported programs in emerging market, transition, and developing countries in South and South-East Asia, Eastern Europe, and Latin America. He led missions to Thailand, Indonesia, and Malaysia during the Asian crises in 1997–99, to Vietnam, Bulgaria, and Albania during their early transition experiences in the late 1980s–early 1990s, and to a number of other countries in Asia and in the Americas, including the Philippines, India, Australia, China, Japan, and Argentina. During 2002–2008, he directed the work of the Western Hemisphere department.

Mr. Singh's publications include, "The Financial Market Crisis and Risks for Latin America" (2008), "Macroeconomic Volatility: The Policy Lessons from Latin America" (2006), "Sustaining Latin America's Resurgence: Some Historical Perspectives" (2006), "Stabilization and Reform in Latin America: A Macroeconomic Perspective on the Experience Since the 1990s" (2005), "Latin America's Resurgence" (2005), "Australia, Benefiting from Economic Reform" (1998), "Macroeconomic Issues Facing ASEAN Countries," (1997), and Monetary Policy in India: Issues and Evidence (1982). He has organized conferences and seminars on political and economic issues affecting the ASEAN countries, "Asia and the IMF", Indonesia, Argentina, the Andean region, Central America, the Caribbean region, and the United States.



Anil Sood
**Senior Advisor, Emerging Markets
Forum; Former Vice President,
Strategy and Resource
Management, World Bank**
United States



Mr. Sood is a principal of Centennial Group International as well as Senior Advisor, Emerging Markets Forum. Over the past four years, he has served also as Advisor to the Heads and Senior Management of the African Development Bank, the Islamic Development Bank Group, the United Nations Economic Commission for Africa, and the United Nations Development Programme on issues of strategy and development priorities, business planning and resource mobilization, and all aspects of development and organizational effectiveness.

Prior to his current role, Mr. Sood was Vice President, Strategy and Resource Management at the World Bank with responsibility for carrying forward the implementation of Bank-wide strategy, the allocation of resources across its world-wide operations, and support to the Bank's renewal program to enhance its development effectiveness. In his 30 year career at the World Bank, he occupied many senior positions concerned with the management of its operations across different sectors in Europe, Central Asia, the Middle East and North Africa.

Anil Sood is co-editor of the recently published book, *India 2039: An affluent society in one generation*. He is currently working also on the long-term development prospects of the emerging markets in Eurasia and Latin America.

Mr. Sood graduated from Harvard Business School (MBA, Finance/International Business, 1975), Cornell University (MS, Mechanical Engineering, 1973), and the Indian Institute of Technology, New Delhi (BS, Mechanical Engineering, 1971).



Shigemitsu Sugisaki
Vice Chairman,
Goldman Sachs Japan Co., Ltd.
Japan



Shige is vice chairman of Goldman Sachs Japan Co., Ltd. He serves on the GSJCL Executive Committee. He joined the firm in 2006 as an advisor and was named managing director in 2007.

Prior to joining Goldman Sachs, Shige was chairman of Sompo Japan Research Institute from 2004 to 2006. He served as deputy managing director of the International Monetary Fund from 1997 to 2004, after having worked as special advisor to managing director, Michel Camdessus, for two and a half years.

During Shige's preceding thirty years of service in the Japanese Government, he held various positions, including that of secretary-general of the Securities and Exchange Surveillance Commission from 1993 to 1994; commissioner of the Tokyo Regional Taxation Bureau from 1992 to 1993; deputy director general of the International Finance Bureau from 1991 to 1992; and deputy vice minister of finance for International Affairs from 1990 to 1991. He also served as personal assistant to the president of the Asian Development Bank, headquartered in Manila, Philippines, from 1976 to 1979.

Shige earned a BA from the University of Tokyo in 1963 and a Master of International Affairs from Columbia University in 1967.



Marcus Svedberg
Chief Economist,
East Capital Asset Management AB
France



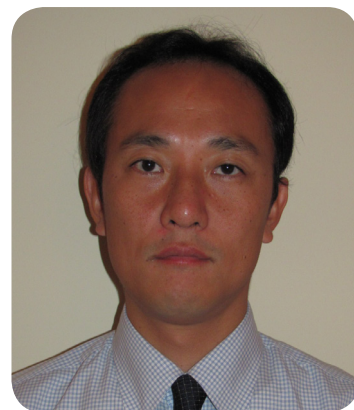
Marcus, a Swedish national, joined East Capital in January 2007 as Chief Economist.

Prior to East Capital, Marcus worked at the Stockholm Institute of Transition Economics (SITE), where he was Acting Director. Between 2002 and 2005, he worked as Chief Analyst at SITE, with focus on political and economic development, as well as private sector development in transition countries. Marcus also has work experience from the Swedish Trade Council, where he was project manager for an industry group on IT and telecom focusing on emerging markets.

Marcus has published several reports and analyses for OECD, EBRD and other organisations. He holds a BA in Political Science from the Stockholm University and a Master of Science in Economics & Political Science from the London School of Economics. He is fluent in Swedish and English.



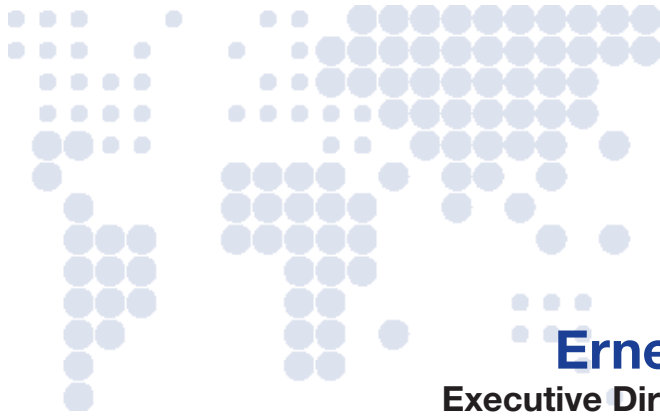
Hideharu Tachibana
Senior Representative,
Japan International Cooperation
Agency (JICA), USA Office
United States



Hideharu TACHIBANA currently serves as a Senior Representative at the US office of the Japan International Cooperation Agency (JICA). He came to this position in spring of this year having served for two years as an advisor to one of JICA's operations planning divisions. Prior to this, Mr. Tachibana served as the Assistant Director of the Strategic Planning Division for two years.

Mr. Tachibana spent over seven years working in Indonesia. First, as a Japan Overseas Cooperation Volunteer in Sulawesi, between 1997 and 1999, and then as an Assistant Representative at the JICA Indonesia Office in Jakarta between 2002 and 2005. Thereafter, he served for two years as a project formulation advisor on regional development in Eastern Indonesia from JICA's Makassar field office.

Mr. Tachibana has a graduate degree in Economics from Chuo University in Tokyo.



Ernesto Talvi
Executive Director, CERES
Uruguay



He is the Executive Director of CERES (Center for the Study of Economic and Social Affairs) since September 1997. CERES is a non-for-profit independent public policy research institution, located in Montevideo, Uruguay; specializing in the economic analysis of Latin American economies, in the design of public policies and in promoting its debate in international, regional and local forums.

He is a special advisor to the Research Department of the Inter-American Development Bank (IADB), monitoring and analyzing the impact of global factors on Latin America's economic performance and developing a macro view of the region in order to assess risks and identify key policy challenges. The goal is to contribute to the policy dialogue and to stimulate regional and cross-country research work at the IADB's Research Department.

He teaches International Economics at the Universidad ORT in Montevideo, Uruguay and he is a visiting professor at the Universidad Torcuato di Tella in Buenos Aires.

He was Senior Research Economist at the Research Department of the Inter-American Development Bank in Washington, D.C., between 1995 and 1997 and visiting scholar at the Research Department of the International Monetary Fund.

He was the Chief Economist and Head of Research of the Central Bank of Uruguay between 1990 and 1995. During that period he was the chief advisor to Uruguay's economic team (integrated by the Minister of Finance, the Governor of the Central Bank and the Director of Planning and Budget) and was in charge of the negotiations with the International Monetary Fund (IMF).

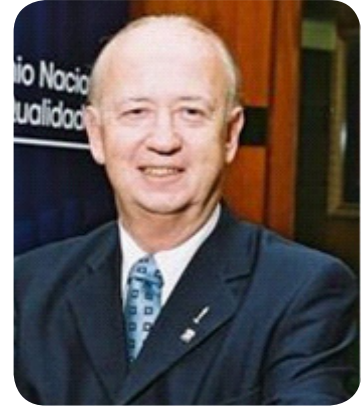
His areas of expertise include Emerging Markets Macroeconomics with special emphasis in Latin America; stabilization programs; fiscal policy; capital flows and financial crises. He has published several academic and policy articles in books and journals.

He is a founding member of the Latin-American Shadow Financial Regulatory Committee (CLAAF) and was a member of the Executive Committee of LACEA (Latin American and the Caribbean Economic Association).

He obtained his Ph.D. in Economics in 1995 and an MBA in 1989, both at The University of Chicago.



Joal Teitelbaum
President, South America Integration
Routes Committee
Brazil



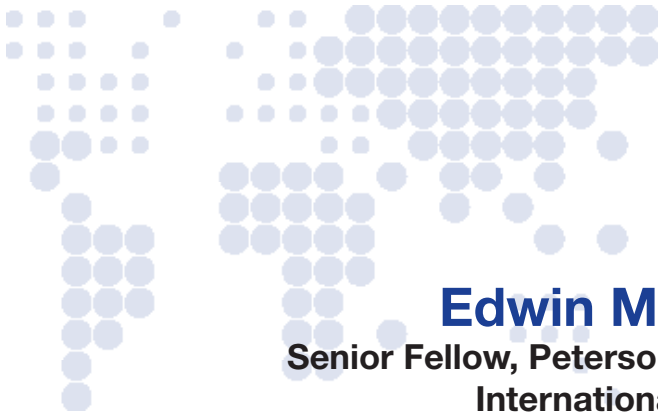
Civil engineer and President of Joal Teitelbaum Engineering, EEJT, OTEPAR and JTEG, since 1961, acting at the construction industry, management and consulting. The organization publishes the Best Home Magazine. His organization is the only Brazil's construction firm considered "World Class" as a winner of the National Quality Award.

Institutional: President of the South America Integration Routes Committee (winner of Simón Bolívar Integration Medal), President from the Brazil-Chile Chamber of Commerce and Industry, both since 1996, Member of the Superior Council 2009 and past president of the Brazilian quality program, PGQP2005–2008, Member of the Brazil National Foundation of Quality Foundation, since 2003 and Member of the International Academy for Quality, since 2007. From 1978 to 1995 represented Brazil Construction Industry at Inter American Federation and World Federation of the Construction Industry.

Has more than 300 works published in books, magazines and newspapers related with construction, environment, quality, innovation, sustainability and management, some of them at Congress Library. Keynote speaker in Conferences and Fora at the three Americas, Europe, Asia and UN.

Public sector: General Director of the Department of Airports (1965–1969) and General Secretary of State Council of the Construction Industry (1976–1989), receiving the Merit Medal of Public Service. Engineering Second Lieutenant R/2 of the Brazilian Army.

Married in 1962 with Raquel, four sons and two grandsons.



Edwin M. Truman
Senior Fellow, Peterson Institute for
International Economics
United States



Edwin M. Truman, senior fellow since 2001, served as assistant secretary of the US Treasury for International Affairs from December 1998 to January 2001 and returned as counselor to the secretary March–May 2009. He directed the Division of International Finance of the Board of Governors of the Federal Reserve System from 1977 to 1998. From 1983 to 1998, he was one of three economists on the staff of the Federal Open Market Committee.

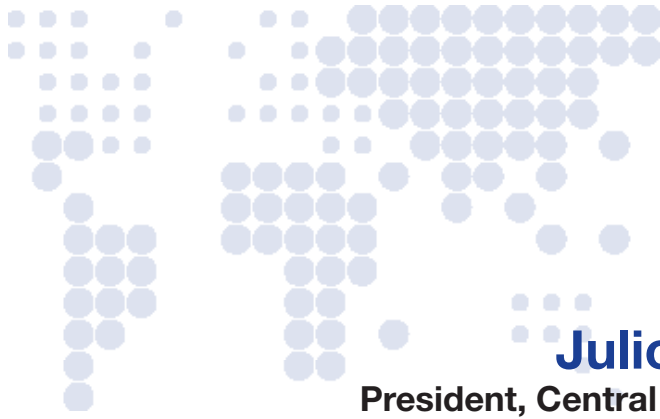
Truman has been a member of numerous international groups working on economic and financial issues, including the Financial Stability Forum's Working Group on Highly Leveraged Institutions (1999–2000), G-22 Working Party on Transparency and Accountability (1998), G-10-sponsored Working Party on Financial Stability in Emerging Market Economies (1996–97), G-10 Working Group on the Resolution of Sovereign Liquidity Crises (1995–96), and G-7 Working Group on Exchange Market Intervention (1982–83). Truman has also been a visiting economics lecturer at Amherst College and a visiting economics professor at Williams College. He has published on international monetary economics, international debt problems, economic development, and European economic integration. He is the author, coauthor, or editor of *Sovereign Wealth Funds: Threat or Salvation?* (2010), *Reforming the IMF for the 21st Century* (2006), *A Strategy for IMF Reform* (2006), *Chasing Dirty Money: The Fight Against Money Laundering* (2004), and *Inflation Targeting in the World Economy* (2003).

Makoto Utsumi

**President and Chief Executive Officer,
Japan Credit Rating Agency Ltd.;**
Former Vice Minister of Finance
Japan



Mr. Makoto Utsumi is a President and CEO, Japan Credit Rating Agency, Ltd. He was a President at Japan Center for International Finance (2001–May, 2004), a professor at the Faculty of Business and Commerce of Keio University, Tokyo, Japan (1992–2000). Mr. Utsumi had previously worked for Japan’s Ministry of Finance from 1957 to 1991, and held various positions including Director General of the International Finance Bureau and Vice Minister of Finance for International Affairs. He also served as Minister Extraordinary and Plenipotentiary at the Embassy of Japan in Washington, D.C. During his career with the Ministry of Finance, Mr. Utsumi represented the Japanese government in various international negotiations including G7 meetings, the preparation of the Plaza Accord, U.S.-Japan Structural Impediment Initiative and Latin American Debt Problem in the late 1980s. Mr. Utsumi was awarded Policy Maker of the Year by International Economy Magazine in 1989. He was also awarded The Order of the Sacred Treasure, Gold and Silver Star from Japan in 2008, Commandeur de la Legion d’Honneur from France in 2007, the insignia of Grand Officer of the Order of Leopold II from Belgium in 1997, Order of the Aztec Eagle from the United States of Mexico in 1990 and “Orden del Libertador San Martin” Gran Cruz from Argentina in 1992. Mr. Utsumi graduated from the University of Tokyo with a Bachelor of Law degree in 1957.



Julio Velarde
President, Central Bank of Peru
Peru



Academic Background

B.A., Universidad del Pacifico, Lima, Peru. 1974.

M.A. in Economics, Brown University, USA. 1977.

Ph.D. (c) in Economics, Brown University, USA. 1978.

Professional Experience

Governor of the Central Bank of Peru, October 2006 to date.

Chairman, Latin American Reserve Fund (FLAR), 2004 to October 2006.

Member of the Board of Governors , Central Reserve Bank of Peru, 1990–1992 and 2001–2003.

Dean, Department of Economics, Universidad de Pacifico, 2003.

Senior Full Professor, Department of Economics, Universidad del Pacifico, from 1986 to 2003.

Member of the Board of various Commercial Banks and Non-Financial Corporations

Author of books and articles of macroeconomics and economic policy.



Mauro Vieira
Ambassador of Brazil to the
United States
Brazil



Prior to being appointed Ambassador to the United States, Ambassador Mauro Vieira was the Brazilian Ambassador to Argentina since 2004. He holds a JD from the Federal University of Rio de Janeiro and graduated from Instituto Rio-Branco, the Brazilian diplomatic academy.

At the Brazilian Ministry of Foreign Relations, Ambassador Vieira has had several positions, including Chief of Staff to the Secretary-General, and Chief of Staff to the Minister of External Relations. From January 2003 to May 2006, he was the representative of the Brazilian Ministry of External Relations to the Board of Directors of Itaipu Binacional hydroelectric power plant.

Ambassador Vieira has also held positions at other Brazilian federal agencies, having served as Secretary for Managerial Modernization at the Ministry of Science and Technology, Assistant Secretary-General for Science and Technology, and National Secretary for Management at the National Institute for Social Security at the Ministry of Social Security and Assistance.

Abroad, Ambassador Vieira served at the Embassy in Washington (1978–1982); the Mission to the Latin American Integration Association (ALADI) in Montevideo (1982–1985); the Embassy in Mexico City (1990–1992); and the Embassy in Paris (1995–1999).

Ambassador Mauro Vieira has received decorations from the governments of Brazil, Argentina, Chile, Peru, Mexico, Portugal, Spain, France, Denmark, Norway, the Netherlands, Poland, and Romania.

He was born in Niterói, state of Rio de Janeiro, on February 15, 1952.



Leonardo Villar
**Vice President, Development
Strategies and Public Policies, CAF**
Venezuela



Leonardo Villar is currently Chief economist and Vicepresident of Economic Development and Public Policies at the Corporación Andina de Fomento (CAF).

Colombian economist, Villar was Member of the Board of Directors of the Colombian central bank (Banco de la República) between February 1997 and March 2009. Previously, he acted as Technical Deputy-Minister at the Colombian Ministry of Finance, Foreign Trade Advisor to the Colombian Government, Vicepresident of Economic Research and Planning of the Colombian Foreign Trade Bank (BANCOLDEX) and Technical Vicepresident of the Colombian Banking Association.

Since 1981, Villar has been teaching economics at the Universidad de los Andes and several other Colombian universities. He was researcher at FEDESARROLLO, one of the most important Colombian think-tanks, and has published extensively in the areas of macroeconomics, monetary, financial and foreign exchange policy and foreign trade.

Villar obtained a "CUM LAUDE" degree from the Universidad de los Andes in 1981 and a Magister in Economics from the same university in 1983. Later on, he studied at the London School of Economics, where he got the Master of Science (M.Sc.) and pursued doctoral studies.



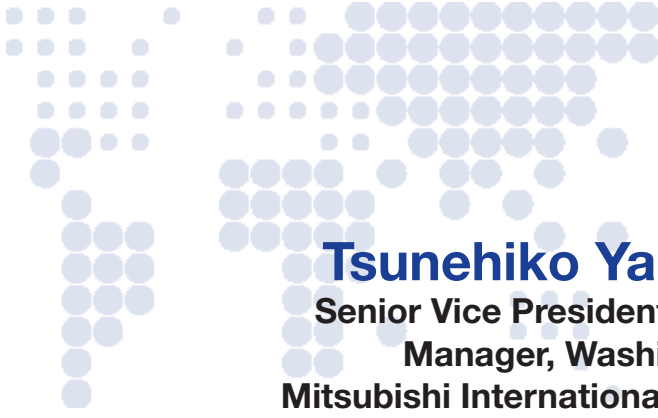
Hiroshi Watanabe
**President and Chief Executive
Officer, Japan Bank for International
Cooperation**
Japan



Hiroshi Watanabe is President and CEO of the Japan Bank for International Cooperation (JBIC) which made a new start in October 1st, 2008, as the international finance wing of the Japan Finance Corporation (JFC), Japan's premier policy-based financing institution. As the leader of the new JBIC, Mr. Watanabe is steering its international finance operations to fulfill JBIC's mission of contributing to the sound development of the Japanese and international economies.

In the past, he served as various positions, including Vice Minister of Finance for International Affairs, in the Ministry of Finance (MOF). After leaving MOF, he took to teaching as professor of the Graduate School of Commerce and Management, Hitotsubashi University.

Mr. Watanabe received LLB at the University of Tokyo and MA in Economics at Brown University.



Tsunehiko Yanagihara
**Senior Vice President and General
Manager, Washington Office,
Mitsubishi International Corporation**
Japan



Work History

Apr, 1984	Mitsubishi Corporation, Machinery Group
Apr, 1993	Mitsubishi Corporation, Chemicals Group
Aug, 1993	Europe Precision Molding B.V. (Managing Director)
Jun, 1999	Mitsubishi Corporation, Financial Planning Department
Apr, 2001	Mitsubishi Corporation, Corporate Planning Department
Feb, 2003	Mitsubishi Corporation, Chemicals Group General Manager, Life Sciences Business Unit
Apr, 2009	Mitsubishi Corporation, Chemicals Group General Manager, Bio-Fine Chemicals Unit
Apr, 2010	Mitsubishi International Corporation SVP & General Manager, Washington Office

Education

1984	B.A., Amherst College, USA
1993	M.B.A., Harvard Business School, USA



Participants without Profiles

Aktoty Aitzhanova

Advisor to the Deputy Prime Minister
Kazakhstan

Alexandr Dauranov

Vice Chairman, National Analytical Center, Government
of Kazakhstan
Kazakhstan

Masayuki Hamamatsu

Advisor and Secretary for the CEO, Secretariat Group,
Corporate Planning Department, Japan Bank for
International Cooperation (JBIC)
Japan

Tatsuo Okazaki

Project General Manager, Overseas External Affairs
Division, Toyota Motor Corporation
Japan

Shohei Terakawa

Overseas External Affairs Division, Toyota Motor
Corporation
Japan

Aidar Zhiyenbekov

Assistant to the Deputy Prime Minister
Kazakhstan



Charlotte Hess
**Deputy Forum Manager and Finance
 Manager**
Emerging Markets Forum
United States



Charlotte Hess grew up outside of Philadelphia and moved to Washington, DC in 2005 to attend the George Washington University. As a student, she worked at the Peace Corps Headquarters in the Training & Staff Development Unit, where she assisted overseas trainers with various projects including the creation of a universal Peace Corps volunteer information database.

In May 2009, Charlotte graduated from GWU magna cum laude with a degree in Economics. In April 2010, she took on the role of Finance Manager and Deputy Forum Manager of Centennial Group/Emerging Markets Forum where she carries a wide range of responsibilities related to project and financial management.

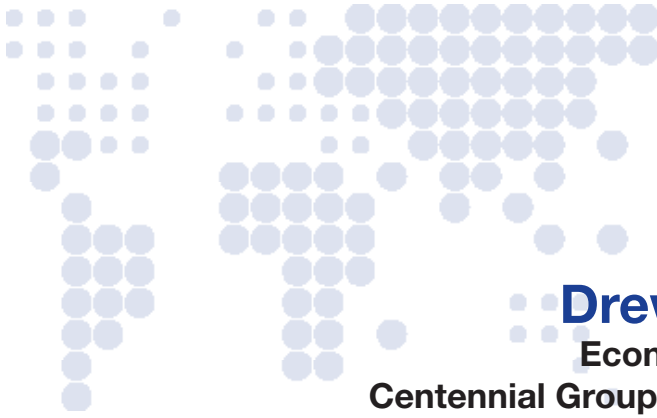


Katy Grober
Forum Coordinator
Emerging Markets Forum
United States



Katy Grober is a 2009 graduate of George Washington University, where she earned a BA in Political Science. While attending GW she interned on Capitol Hill and served as a Gene Snyder Congressional Fellow for the Member of Congress representing her hometown district in Kentucky. Following graduation, she spent a year working for a lobbying firm and its partner firm specializing in renewable energy consulting.

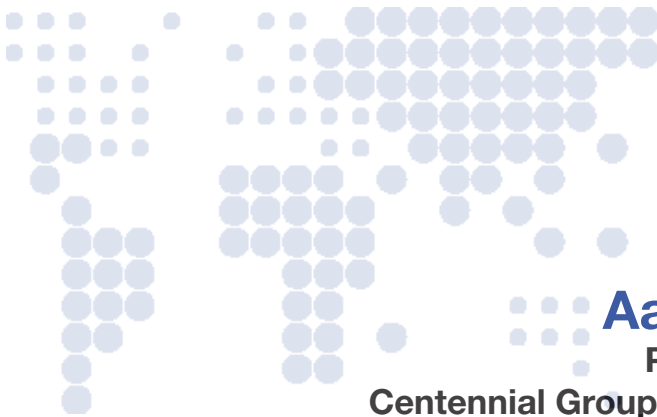
Katy has been working as Project Assistant and Forum Coordinator for Centennial Group/Emerging Markets Forum since March 2010.



Drew Arnold
Economic Analyst
Centennial Group International
United States



Drew Arnold graduated from Georgetown University in 2010 with an undergraduate degree in International Economics. He is currently pursuing a master's degree in Applied Economics from John Hopkins University. He has been working at the Centennial Group since 2009, and currently works as an Economic Analyst.



Aaron Szyf
Policy Analyst
Centennial Group International
United States



Aaron Szyf is a Policy Analyst at Centennial Group International where he focuses on analyzing projected debt sustainability and country risks for selected emerging economies. He graduated from the Fletcher School of Law and Diplomacy in Massachusetts with a Master of Arts in International Affairs and concentrations in Development Economics (MALD) and International Business. In addition, Aaron holds a Master of Arts in Modern Jewish History from Yeshiva University in New York. He earned his Bachelor of Science in Finance Summa Cum Laude from the Sy Syms School of Business of Yeshiva University in 2003.

The Emerging Markets Forum was created by the Centennial Group as a not-for-profit initiative to bring together high-level government and corporate leaders from around the world to engage in dialogue on the key economic, financial and social issues facing emerging market countries (EMCs).

The Forum is focused on some 70 emerging market economies in East and South Asia, Eurasia, Latin America and Africa that share prospects of superior economic performance, already have or seek to create a conducive business environment and are of near-term interest to private investors, both domestic and international. We expect our current list of EMCs to evolve over time, as countries' policies and prospects change.

Further details on the Forum and its meetings may be seen on our website at <http://www.emergingmarketsforum.org>

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